

# **STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT BUSINESS PLAN**

**1 JULY 2023 – 30 JUNE 2028**



Prepared by:

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(NPC Reg. No. 2013/068856/08)  
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## **A. MOTIVATION REPORT**

### **Introduction**

The Stikland Industrial City Improvement District (SICID) was formally established in 2013 providing supplementary public safety, urban maintenance, and urban cleaning services in close cooperation with the various City Departments as well as South African Police Services (SAPS). This Business Plan is in support of the second renewal of the initial Business Plan as the SICID aims to extend its work into a third five-year term.

The formation of the SICID in April 2013 enabled the establishment of a statutory body to manage and implement additional public safety and urban management operations in addition to those services provided by the City of Cape Town. The property owners from the area paid an additional rate to fund additional services for that specific area as set out in this business plan. The additional services included the provision of additional public safety, cleaning services, maintenance and/or upgrading of the urban public environment and/or infrastructure and social services that addresses social issues in the area.

With its third term renewal imminent, the SICID is positioning itself to address the ongoing issues impacting the area, noting that further developments in the area will increase the potential for urban infrastructure damage, traffic congestion, littering and increased opportunities for crime that may impact the entire area. In light of these challenges, the SICID aims to continue to motivate property owners to enhance their investments and work closely with the SICID and the City of Cape Town.

The continued improvements and upgrades proposed in this business plan are funded by an additional rate levied on non-residential rateable property located within the SICID.

|                                    |                                                           |   |                         |
|------------------------------------|-----------------------------------------------------------|---|-------------------------|
| <b>Company:</b>                    | Stikland Industrial City Improvement District NPC (SICID) |   |                         |
| <b>Registered Office:</b>          | Unit D, 10 Kouga Street, Stikland Industria               |   |                         |
| <b>SICID Board:</b>                | Kurt Gouwsventer                                          | - | Asset Point Real Estate |
|                                    | Hennie Botha                                              | - | Kontra Signs            |
|                                    | Juan Du Toit                                              | - | Superior Forklift Hire  |
| <b>Auditor:</b>                    | C2M Chartered Accountants                                 |   |                         |
| <b>Accountant:</b>                 | Nicolene Cooke's Accounting Services                      |   |                         |
| <b>Company Secretarial Duties:</b> | C2M Chartered Accountants                                 |   |                         |
| <b>SICID Management Company:</b>   | Geocentric Urban Management Pty Ltd                       |   |                         |

No 2 12th Street  
Elsies River Industrial  
7490  
info@geocentric.co.za  
www.geocentric.co.za  
021 565 0901

**Contact Details:**

|              |                        |
|--------------|------------------------|
| CID Manager  | 062 883 7045           |
| Control Room | 021 565 0900           |
| Email        | info@stiklandcid.co.za |
| Website      | www.stiklandcid.co.za  |

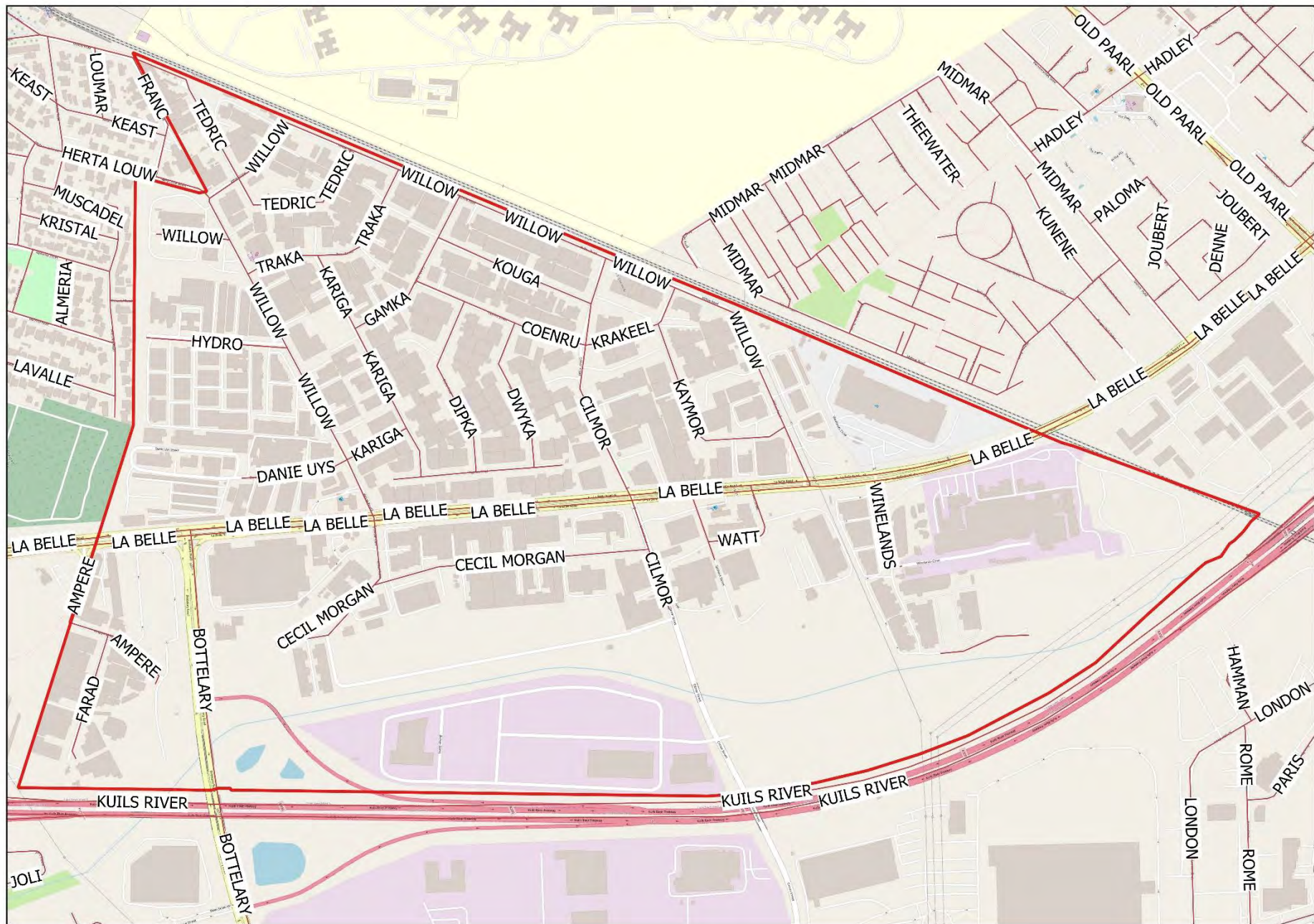
**SICID Area**

**Northern Boundary** – Along the railway line from La Belle Road to the western boundary of the R300 road reserve.

**Eastern Boundary** – Along the western boundary of the R300 road reserve southwards to the intersection of the R300 and the boundary of property 20944 in Farad Street.

**Southern Boundary** – From property 20944 in Farad Street along the southern boundary of all properties in Farad Street to Ampere Street and the intersection with La Belle Road.

**Western Boundary** – From the intersection of La Belle Road and Strand Road along La Belle Road to the property boundary of property 39145 extending westward to meet up with Herta Louw Street and along Herta Louw Street to Willow Road and then extending westward along the northern boundary of property 69 to the intersection with the railway line. The boundary then follows Willow Road to the intersection with La Belle Road and along La Belle Road up to the crossing with the railway line.



## SICID Mission

It is the mission of the SICID to create an accessible and inviting industrial area attractive and safe for workers, visitors and clients alike.

## SICID Vision

The vision of the SICID is to maintain a safe, clean, well-managed industrial area that attracts and retains industrial and retail business operators.

## SICID Goals

- Improve Public Safety significantly by proactive visible patrolling and cooperation with existing SAPS and City of Cape Town Law Enforcement efforts as well as other security service providers in the area.
- Maintaining a safe and clean public environment by addressing issues of maintenance and cleaning of streets, pavements and public spaces.
- Manage existing and new public infrastructure for the future benefit of all the users of the area.
- Protect property values.
- Attract new investment to the area.
- Support and promote social responsibility in the area.
- The sustained and effective management of the SICID area.

The core values of the SICID are focussed on the delivery of supplementary municipal services to the community of property and business owners and those that work and visit the industrial area. The Board and the appointed management entity and service providers aim to deliver these services in a cost-effective and sustainable manner. This requires consistent evaluation of the performance of the service providers and the execution of the day-to-day business of the SICID in a transparent and accountable manner. Typically, this is achieved through:

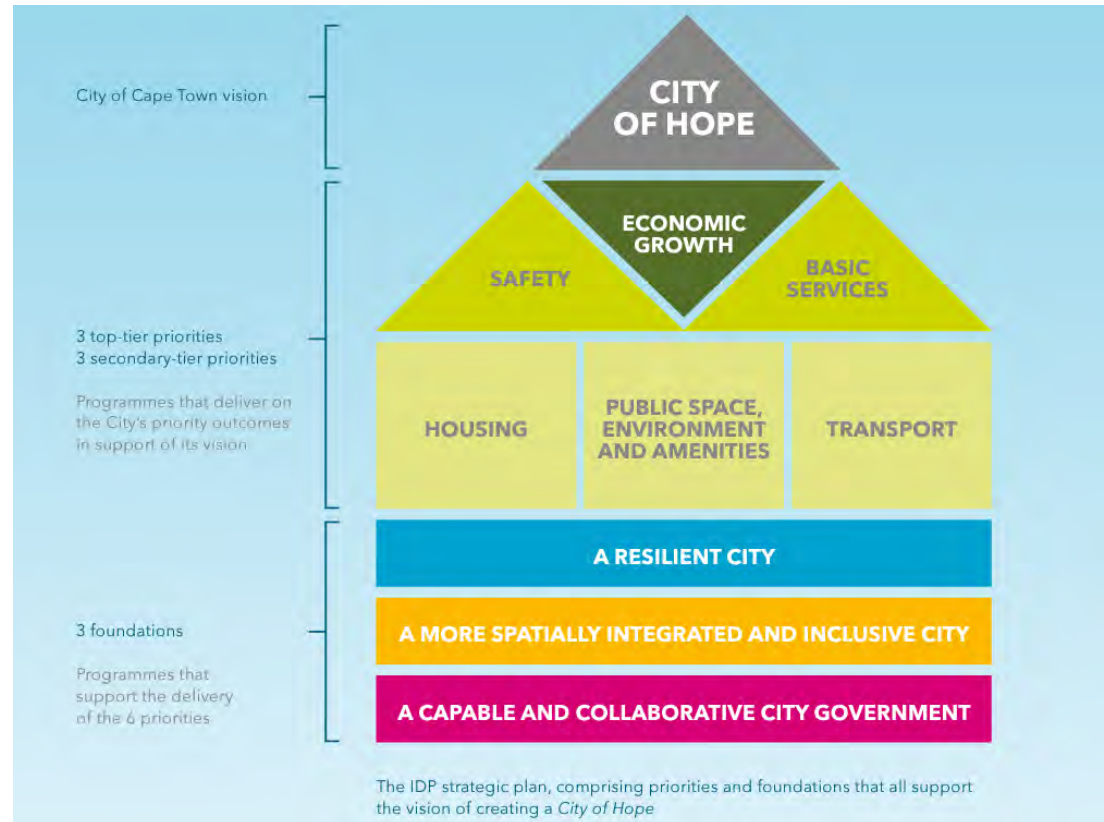
- rigorous reporting to the Board of Directors and the City of Cape Town,
- facilitation of local community participation in board meetings and members' meetings of the CID company,
- proper accounting and financial reporting that meet auditing standards,
- the submission of annual reports to the local community and,
- publication of all relevant documentation online.

## Consistency with Integrated Development Plan (IDP)

### Introduction

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The SICID's supplementary services are consistent with the City's IDP objectives with specific reference to the following programmes:

- **Safety.** The Public Safety plan supports effective Law Enforcement to make communities safer and this is supported using technology such as CCTV. The Public Safety plan also strengthens safety partnerships, thereby aiming for a holistic crime prevention programme as noted in Objective 5 and 6 of the IDP.
- **Economic Growth.** The SICID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and managed area stimulates investment and SICID therefore directly supports further economic growth.
- **Cleaning and the environment.** The SICID urban cleaning, maintenance, and recycling plan supports the objectives of a healthy and sustainable environment. This is specifically aimed at the public space and amenities of the city, creating safe, quality public spaces whilst supporting environmental sustainability. The waste minimisation and cleaning activities provided as a supplementary service further enhances the basic services provided by the City.



- **Urban Maintenance.** The SICIDs urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated infrastructure thereby creating a better environment for pedestrians, cyclists, and vehicles alike.
- **Social Development.** The SICID supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities.

Each of these priorities and objectives are considered within each of the main service areas of the SICID business plan and highlighted in each section.

## Proposed Services

In order to address the ongoing needs of the area the SICID will continue to address six main focus areas namely:

- a) The management of the SICID operations.
- b) The provision of public safety and security measures in the public areas only.
- c) The cleaning, greening and maintenance of the public spaces in the area.
- d) In cooperation with the relevant City of Cape Town departments, actions will be taken to address and monitor urban management issues related to the public infrastructure in the SICID;
- e) Through constructive partnerships with all the role-players in the SICID a recycling initiative will be implemented to improve the sustainability of the businesses and potentially create employment opportunities and social upliftment in the area; and
- f) Marketing and promotional efforts will be undertaken to promote the SICID as a well-managed and functioning business and residential node.

### Improving Public Safety

In order to improve safety and security the SICID will retain and improve its comprehensive and integrated public safety plan for the area in conjunction with an appointed service provider. These actions will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate
- Community organisations
- Other stakeholders

The SICID initiative and the inherent security situation of the area requires the deployment of public safety patrol officers to adequately secure the public areas. Such a deployment can be expensive to implement and therefore the focus of the public safety plan is on patrols through roaming vehicles, public safety patrol officers on foot and public safety patrol officers on motorcycles with the highest number of resources deployed during day-time operations between 06:30 and 17:30 when most businesses are operational in the area. Considering the contributions from other stakeholders such as SAPS and safety and security efforts from the City of Cape Town the following public safety and security plan is proposed for the SICID. This plan involves the deployment of Public Safety Patrol Officers (similar to the concept of Neighbourhood Safety Ambassadors) and an extensive public CCTV surveillance system to provide a reassuring presence on streets 7 days a week.

#### Public Safety Patrol Officers

The public safety patrol officers are brightly uniformed ambassadors that help to maintain an inviting and comfortable experience by serving as additional “eyes and ears” for local law enforcement agencies. They are the face of the area. Typically, they get to know their neighbourhood and community very well and often serve as a first point of contact for emergency needs, help law enforcement to maintain order and provide an additional deterrent to crime through their consistent coverage and visibility. Public Safety Patrol Officers are equipped with two-way radios and walk or patrol the area at key times of the day. They become an integral part of general law enforcement, often being the ones to identify public safety issues and form an extension of SAPS and the local authority law enforcement. A small group of well-trained public safety patrol officers have proven to be very successful in securing an area through active engagement with all people in the precinct. Additional training of patrol officers is required to become knowledgeable on issues such as public safety and reporting, first aid and first-responder training, communication skills and homeless outreach services. Beyond basic training, the Public Safety Patrol Officers develop a keen awareness and information of specific neighbourhood safety issues including drug trade, gang presence, poverty, social issues, criminal activity and behaviour. If required patrol officers also provide walking escorts to people entering businesses early or staff leaving work late or elderly and vulnerable people feeling insecure.

The current public safety plan includes two (2) public safety patrol officers on motorcycles and two (2) public safety patrol officers on foot deployed in the SICID, Monday to Friday between 06:30 and 17:30. When specific operations are underway, the SICID mobile public kiosk will serve as a public contact point within the SICID and serve as a reporting point for the patrol officers. In addition, the area will be patrolled by two (2) public safety patrol vehicles on a 24 hour/7 days a week basis. The public safety deployment will be supported by a comprehensive radio and communications network linked to a supporting control room to be supplied by the service provider.



The public safety plan includes

- 2 x public safety officers on foot patrolling the area, Monday – Friday during the day-time (06:30 – 17:30).
- 2 x public safety patrol officers on motorcycles patrolling the area, Monday – Friday during the day-time (06:30 – 17:30).
- 2 x public safety patrol vehicles patrolling the area on a 24/7 basis.
- Radio communications network.
- Centralised Control Room with CCTV monitoring.
- CCTV camera network comprising of Pan Tilt Zoom (PTZ), Static Artificial Intelligence (AI) and Licence Plate Recognition (LPR) cameras and monitoring.

#### Assistance from the City of Cape Town

The SICID will further enhance its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment. This effort will be focused on utilising the services of a hired Law Enforcement Officer from the City of Cape Town to work with the public safety officers in the area from Monday to Friday.

#### CCTV Surveillance Project

The budget and business plan also incorporates the continuation of the CCTV surveillance programme whereby the initial capital expenditure for the implementation of strategically placed surveillance cameras have been completed and the current network of cameras will be maintained over the next 5 years. The SICID has 13 Pan-Tilt-Zoom, three static, 15 Artificial Intelligence and 4 Licence Plate Recognition cameras in place. Future expansion includes the placement of 4 additional LPR cameras at the entrances to the area depending on the future requirements to monitor vehicle details. The cameras assist in acting as a deterrent and assist in the monitoring of areas that are difficult to or less frequently patrolled by public safety patrol officers on motorcycles and patrol vehicles. The cameras also assist in directing patrollers to specific problems when detected.



### Operational security forum

In order to facilitate an integrated approach, the SICID will continue to participate in the safety and security forum in association with the appointed security service provider. These actions will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate
- Community organisations
- Other stakeholders

This forum encourages the involvement of members of the SICID, property owners, tenants, businesses and representatives of the above-mentioned organisations. Operational and response protocols are governed and decided upon at an operational forum convened to oversee safety and security initiatives within the area. This forum serves to share pertinent crime information as well as trends or emerging threats. The forum should ideally be attended by the following stakeholder groups:

- The preferred private security service provider – employed by the Improvement District
- The cleansing supervisor of the Improvement District
- The local SAPS Commander
- Metropolitan Police Services
- Law Enforcement Services
- Traffic Services
- A representative of the Community Policing Forum and Neighbourhood Watch
- Representatives of other private security companies operating within the area.

### Perimeter security and security applications

Existing property owners and businesses should be encouraged to improve existing security applications on their property. This includes initiatives to encourage property owners and businesses to secure their perimeters as the SICID public safety service provider may only operate in the public space.

The public safety services as planned is in support of the IDP, directly supporting the top-tier priorities of Safety, Economic Development and Basic Services. The envisioned public safety services support Objectives 5 (Effective law enforcement to make communities safer) and 6 (Strengthen partnerships for safer communities).

The budget for the provision of Public Safety is R 3 708 000 or 59% of the annual budget of Year 1 of the Business Plan. The cost of the proposed public safety service during the five-year term is summarized below.

| Year 1      | Year 2      | Year 3      | Year 4      | Year 5      | Total expenditure over 5-year term |
|-------------|-------------|-------------|-------------|-------------|------------------------------------|
| R 3 708 000 | R 4 004 640 | R 4 325 011 | R 4 671 012 | R 5 044 693 | R 21 753 356                       |

## Area Cleaning and Urban management

Most established Improvement Districts have appropriate budgets available to deploy the services of a dedicated public cleaning service provider to provide the supplementary or additional cleaning services required in their areas. To establish the most effective cleaning plan the strategy will support existing waste management services, identify specific management problems and areas and assist in developing additional waste management and cleaning plans for the area.

The plan will be executed by using a small team to:

- Decrease waste and grime in the area through a sustainable cleaning programme.
- Provide additional street sweeping, waste picking and additional refuse collection in all the public areas.
- Removal of illegal posters, graffiti and stickers from non-municipal infrastructure.

Urban infrastructure will be improved by:

- Continuing to identify and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town's departments to address infrastructure defects. This will be done through specific liaison with departments and officials in addition to the reporting and monitoring of repairs identified by the CID Manager.

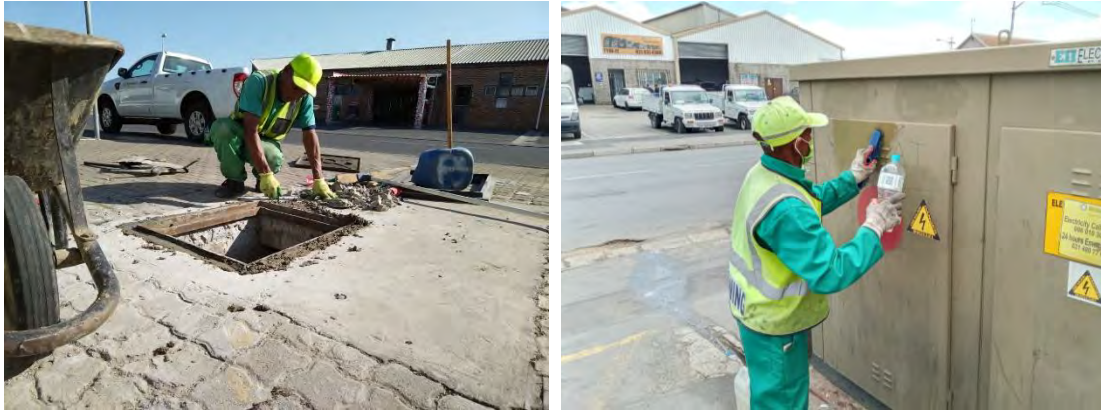


- As a base level of repair and reinstatement has been achieved the SICID team will implement local actions to correct minor issues.

In addition, the urban management team will in consultation with the relevant City Departments assist with:

- Graffiti removal from non-municipal infrastructure where possible.
- Removal of illegal posters and pamphlets from public spaces and non-municipal infrastructure as noted in the SICID Implementation Plan Program 4.
- Painting of road markings and correction of road signs.
- Greening, tree pruning and landscaping.
- Kerb, bollard and paving reinstatements.
- Storm water drain cleaning where required.





The cleaning contingent will deploy the team in various areas and rotate through the SICID. Team members can be recruited from homeless people seeking gainful employment and training can be facilitated to improve their skills and potential utilisation. The cleaning and urban maintenance team includes:

- 8 x urban management workers per day which includes an urban management supervisor
- The shifts will be run Monday to Friday from 08:30 to 16:30

The following equipment will be required:

- General cleaning equipment such as spades, picks, etc.
- General maintenance tools such as scrapers, paint brushes, spanners etc.
- Materials such as paint, cement, cold asphalt and cleaning materials such as plastic bags which will be acquired as needed and within budgetary limitations.

## Recycling Initiative

The City of Cape Town's Waste Services Department have embarked on various recycling projects incorporating waste drop-off facilities completely dedicated to recycling and/or the appointment of waste recycling companies that support the collection and recycling of waste from businesses. The SICID will continue the processes to develop and facilitate similar facilities and initiatives for the Stikland area in support of the need for recycling programs.

The cleaning and urban management services as planned are in support of the IDP. The SICID is working towards the **continuous development and improvement of the urban environment** through public safety, **cleaning, urban management** and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The cleaning and urban management services as planned are also in support of the delivery of basic services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the Objective 4 of the IDP (Well managed and modernised infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. SICID will work closely with the City regarding solid waste objective 4.5 (excellence in waste service delivery programme) and 4.6 (waste minimisation and recycling program).

The budget for the provision of cleaning and urban management services is R 670 000 or 11.2% of the annual budget of Year 1 of the Business Plan. The cost of the proposed cleaning and urban cleaning and maintenance service during the five-year term is summarized below.

| Year 1    | Year 2    | Year 3    | Year 4    | Year 5    | Total expenditure over 5-year term |
|-----------|-----------|-----------|-----------|-----------|------------------------------------|
| R 670 000 | R 723 600 | R 781 488 | R 844 007 | R 911 528 | R 3 930 623                        |



## Social and Economic Development

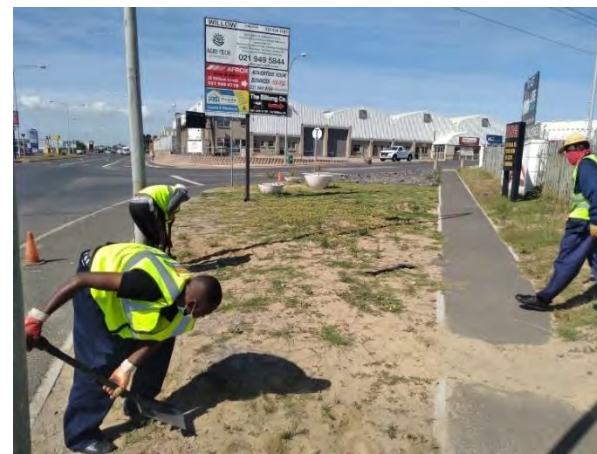
The social issues of the entire City of Cape Town area are varied and complex and no single plan or approach will adequately address these issues. The SICID will coordinate social intervention actions with the various NGO's and social improvement organisations in the area to assist in the development of a comprehensive strategy for addressing social issues in conjunction with the City of Cape Town, all relevant social welfare organisations and institutions. The SICID management will assist to facilitate and monitor the strategy and implement social rehabilitation. Social intervention and development can only be achieved by offering unemployed and/or homeless people an alternative.

Through the development of pro-active programmes to create work opportunities for homeless people, certain NGOs have presented the opportunity to direct their work programmes to include cleaning and maintenance services to CIDs. These partnerships between CIDs and NGOs create a more cost-effective approach to the provision of a supplementary service to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required. It is therefore suggested that in addition to the permanent maintenance team a social work programme is used to deploy previously homeless people from NGOs for specific clean-up projects in the SICID area. This plan depends on close cooperation with NGOs and the City of Cape Town's social intervention strategy through which a small number of individuals can be identified to be re-integrated into society through gainful employment.

The social upliftment programmes as planned is in support of the IDP Social Development objectives. The SICID supports the City's Social Upliftment Strategies to find lasting solutions for social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities. This is in support of Objective 15 (Building a more spatially Integrated and Inclusive City).

The budget for the provision of social upliftment is R 50 000 or 1% of the annual budget of Year 1 of the Business Plan. The cost of the proposed social upliftment programme during the five-year term is summarized below.

| Year 1   | Year 2   | Year 3   | Year 4   | Year 5   | Total expenditure over 5-year term |
|----------|----------|----------|----------|----------|------------------------------------|
| R 50 000 | R 54 000 | R 58 320 | R 62 986 | R 68 024 | R 293 330                          |



## Marketing

Marketing will focus on communicating with the members, businesses and property owners of the SICID by:

- Maintaining an informative website.
- Distributing SICID flyers and/or newsletters reflecting the initiatives and successes of the SICID.
- Promoting the SICID amongst the local businesses and industries.
- Promote community pride through the initiatives of the SICID in making the area cleaner and safer.
- Promoting the SICID through high visibility branding on the patrol vehicles.
- Promoting the SICID through high visibility uniforms with SICID branding for the patrol officers and maintenance workers.

## Property Owner Supported Projects

Property owners with the financial means to contribute beyond their additional Municipal Property Rates for the SICID will be encouraged to support various additional initiatives such as:

- Donation of infrastructure for the deployment of CCTV cameras on properties in strategic locations.
- Job creation and skills development opportunities.
- Funding of voluntary additional services including landscaping of public spaces through an “adopt a spot” initiative.
- Funding of additional security patrols in the public area.
- Funding for the direct employment of additional City of Cape Town Law enforcement officers.
- Donation of supplies and equipment for the operations of the SICID such as uniforms, branding, signage and cleaning equipment.

All additional funding to be approved at an AGM and included into the next year’s Implementation Plan and Budget.

## 5-Year Budget of the SICID

The detailed 5-year budget for the implementation and operations of the SICID is set out in Part C. It reflects the identified needs of the SICID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all eligible properties in the area and this attracts VAT. Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any SICID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City’s Rates Policy.

## Financial Impact of the CID

As per the City's Special Rating Areas (SRA) Policy, an annual budget is prepared by the SICID, based on the needs of the area as described in the business plan. The budget provides for envisaged supplementary and related services and actual costs of operation as well as a 3% (three percent) provision for bad debts.

The CID is funded by property owners in the CID area through an additional property rate levied on the municipal valuation of all eligible properties within the boundaries of the CID. Additional property rates are variable at the current gazetted rate and are calculated by the City during the City's annual budget process.

The SRA Policy allows for a differentiation in tariffs for the different types of properties and as such a non-residential additional property rate is applicable in the SICID.

The Additional Rate is expressed as a Rand-in-the-rand and is calculated by dividing the CID budget total with the total municipal valuation of all properties within the boundary of the CID. The CID budget and Additional Rate is approved by Council with the City's budget and is applicable over a financial year, which starts on 1 July.

The budget for each year of the Business Plan is as follows:

| YEAR | TOTAL EXPENDITURE | REVENUE<br>(Funding Source:<br>Additional Rates) | REVENUE<br>(Other Funding Source e.g.<br>Accumulated Surplus / Donations /<br>Sponsorship / Parking etc.) | % INCREASE IN<br>ADDITIONAL RATES<br>REQUIREMENT |
|------|-------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------|
| 1    | R 6 175 335       | R 5 825 335                                      | R 150 000                                                                                                 | 8.8%                                             |
| 2    | R 6 678 393       | R 6 312 393                                      | R 150 000                                                                                                 | 8.3%                                             |
| 3    | R 7 219 221       | R 6 835 941                                      | R 150 000                                                                                                 | 8.3%                                             |
| 4    | R 7 800 841       | R 7 398 899                                      | R 150 000                                                                                                 | 8.2%                                             |
| 5    | R 8 426 516       | R 8 004 419                                      | R 150 000                                                                                                 | 8.2%                                             |

Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXX represents the approved SICID additional property rate.
2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)
3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

e.g. R5,000,000 x R 0.001974 = R9,870.00 ÷ 12 = R822.50 x 1.15 = R945.88

## Proposed Management Structure

The SICID is managed by a board of directors, elected by the members of the Stikland Industrial City Improvement District NPC (SICID). A Board of Directors consists of property owners within the SICID and a political representative from the City of Cape Town attending Board Meetings as an observer. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the CID, within the framework of the approved SICID business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

The Board can appoint service providers and staff to manage the day-to-day operations within the SICID. The supplementary services provided by the SICID should represent the actual needs of the area according to the vision of the property owners of the area. The services provided are decided upon by the property owners as CIDs are property-owner driven. The SICID is managed by a SICID manager appointed by the Board and will oversee the day-to-day delivery of the additional services according to the Business Plan.

All of the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises on administrative and governance compliance.

An Annual General Meeting (AGM) is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

The budget for the provision of management and administrative services is R 820 000 or 13,7% of the annual budget of Year 1 of the Business Plan. Provision is made for bad debt at 3% and depreciation of 2% in Year 1 of the Business Plan. The cost of the proposed management and administration services for the five-year term is summarized below.

| <b>Year 1</b> | <b>Year 2</b> | <b>Year 3</b> | <b>Year 4</b> | <b>Year 5</b> | <b>Total expenditure over 5-year term</b> |
|---------------|---------------|---------------|---------------|---------------|-------------------------------------------|
| R 820 000     | R 885 600     | R 956 448     | R 1 032 964   | R 1 115 601   | R 4 810 613                               |

### **Permissible Amendments to the Business Plan**

There are currently no plans to investigate or explore significant changes to the strategy or operations of the SICID and therefore none are noted here. Should any significant changes be required, such changes will be subject to approval of the Members of the SICID at an Annual or Special Members` Meeting.

### **List of all Rateable Properties within the CID**

A list of all the rateable properties within the SICID is attached as Annexure A.



# STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (SICID)

## 5 YEAR IMPLEMENTATION PLAN

1st July 2023 to 30th June 2028

### PROGRAM 1 - SICID MANAGEMENT & OPERATIONS

| ACTION STEPS                                                  | KEY PERFORMANCE INDICATOR                                                             | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |     |     |     |     | RESPONSIBLE                                                   | COMMENTS                                                                                                                                                 |
|---------------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------|------------------------------------|-----|-----|-----|-----|---------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                               |                                                                                       |                    | Y1                                 | Y2  | Y3  | Y4  | Y5  |                                                               |                                                                                                                                                          |
| 1. Protection of Personal Information Act (POPIA) declaration | At the first Board meeting after the AGM, new Directors to sign the POPIA declaration | Annually           | 1                                  | 1   | 1   | 1   | 1   | Stikland Industrial ID Manager / Stikland Industrial ID Board |                                                                                                                                                          |
| 2. Implement Business Plan                                    | % of budget spent                                                                     | Annually           | 90%                                | 90% | 90% | 90% | 90% | Stikland Industrial ID Board                                  | Ensure that the benchmark of 90% is attained.                                                                                                            |
| 3. Maintain a fully operational SICID Management Office       | Functional and accessible                                                             | Ongoing            | ➔                                  | ➔   | ➔   | ➔   | ➔   | SICID Manager / SICID Board                                   | Refer to 2.6                                                                                                                                             |
| 4. Appointment of relevant service providers                  | Appointment of appropriately qualified service providers.                             | 3 Years            | 1                                  |     |     | 1   |     | SICID Manager / SICID Board                                   | Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented. |
| 5. Board meetings                                             | Quarterly Board meetings.                                                             | Quarterly          | 4                                  | 4   | 4   | 4   | 4   | SICID Manager / SICID Board                                   | Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.                                                 |
| 6. Monthly Progressive Income and Expenditure Report to CCT   | Submit reports to the CID Department timeously.                                       | Monthly            | 12                                 | 12  | 12  | 12  | 12  | SICID Manager                                                 | Refer to Financial Agreement. Submit reports to the CID Department by the 15 <sup>th</sup> of the following month.                                       |

## PROGRAM 1 - SICID MANAGEMENT & OPERATIONS

| ACTION STEPS                                                                                                                            | KEY PERFORMANCE INDICATOR                                                    | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                  | COMMENTS                                                                                                                                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                         |                                                                              |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                              |                                                                                                                                                           |
| 7. Audited Annual Financial Statements                                                                                                  | Audited Annual Financial Statements with an Unqualified finding.             | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager                | Submitted to the City by 31 August of each year.                                                                                                          |
| 8. Communicate SICID arrears list                                                                                                       | Board Members in arrears cannot participate in meetings.                     | Monthly            | 12                                 | 12 | 12 | 12 | 12 | SICID Manager                | Observe and report concern over outstanding amounts to Board and CID Department.                                                                          |
| 9. Annual General Meeting                                                                                                               | Annual feedback to members at AGM and complying with legal requirements      | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager / SICID Board  | Host successful AGM before 31 December.                                                                                                                   |
| 10. Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)                                                      | Submit AFS and annual report to Subcouncil within 3 months of AGM.           | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager / SICID Board  | Submit proof of submission to CID Department.                                                                                                             |
| 11. Successful day-to-day management and operations of the SICID                                                                        | Monthly feedback to SICID Board.                                             | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager                |                                                                                                                                                           |
| 12. Maintain Website                                                                                                                    | Website with all the relevant documents as required by the By-Law and Policy | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Board<br>SICID Manager | Refer to Program 6.3.                                                                                                                                     |
| 13. CIPC Compliance <ul style="list-style-type: none"> <li>Directors change</li> <li>Annual Returns</li> <li>Auditors change</li> </ul> | CIPC Notifications of changes.                                               | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Board                  | Directors & Auditors change within 10 business days of change. Annual returns within 30 Business days after the anniversary date of the NPC registration. |
| 14. Monthly Reports to the Directors                                                                                                    | Report back on all CID related business to be measured and signed off        | Monthly            | 12                                 | 12 | 12 | 12 | 12 | SICID Manager                | Provide monthly reports to the Directors.                                                                                                                 |
| 15. Manage and monitor the C3 notification Process                                                                                      | Complete daily reports of C3 notifications and monitor outstanding issues    | Monthly            | 12                                 | 12 | 12 | 12 | 12 | SICID Manager                |                                                                                                                                                           |

## PROGRAM 1 - SICID MANAGEMENT & OPERATIONS

| ACTION STEPS                                                                                                                             | KEY PERFORMANCE INDICATOR                                                                                                                                                           | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                                                                 | COMMENTS                           |
|------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|-----------------------------------------------------------------------------|------------------------------------|
|                                                                                                                                          |                                                                                                                                                                                     |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                                                             |                                    |
| 16. Input to the Integrated Development Plan                                                                                             | Annual submissions to Subcouncil Manager                                                                                                                                            | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager                                                               | October to February of every year. |
| 17. Input to the City Capital/Operating Budgets                                                                                          | Annual submissions to Subcouncil Manager.                                                                                                                                           | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager                                                               | By September of each year.         |
| 18. Communicate with property owners                                                                                                     | Monthly newsletter                                                                                                                                                                  | Monthly            | 12                                 | 12 | 12 | 12 | 12 | SICID Manager                                                               | Keep property owners informed.     |
| 19. Mediate issues with or between property owners                                                                                       | Provide an informed opinion on unresolved issues and assist where possible                                                                                                          | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager & City of Cape Town Departmental Managers and Law Enforcement |                                    |
| 20. Visit SICID members                                                                                                                  | Communicate and visit SICID members.                                                                                                                                                | Bi-annually        | 2                                  | 2  | 2  | 2  | 2  | SICID Manager                                                               | Refer also to Program 6.4          |
| 21. Promote and develop SICID NPC membership                                                                                             | Have a NPC membership that represents the SICID community<br>Update NPC membership.<br>Ensure that membership application requests are prominent on webpage                         | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager / SICID Board                                                 |                                    |
| 22. Build working relationships with Subcouncil Management and relevant CCT officials and departments that deliver services in the SICID | Successful and professional relationships with subcouncil management, Area Based Manager and City Departments resulting in enhanced communication, cooperation and service delivery | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager                                                               |                                    |
| 23. CID renewal application and survey.                                                                                                  | Submit a comprehensive renewal application for approval by the members and the City of Cape Town.                                                                                   | In year 5          |                                    |    |    |    | 1  | SICID Manager / SICID Board                                                 |                                    |

| PROGRAM 1 - SICID MANAGEMENT & OPERATIONS                      |                                                                                                          |                    |                                    |    |    |    |    |                             |                                                                                 |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|-----------------------------|---------------------------------------------------------------------------------|
| ACTION STEPS                                                   | KEY PERFORMANCE INDICATOR                                                                                | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                 | COMMENTS                                                                        |
|                                                                |                                                                                                          |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                             |                                                                                 |
| 24. Annual Tax Compliance Status                               | Within one month after expiry date.                                                                      | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager               | Submit PIN to CCT Supply Chain Management Department.                           |
| 25. Budget Review                                              | Board approved budget review to the CCT by end of March                                                  | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager               | Submit Board minutes and approved adjustment budget to the CCT by end of March. |
| 26. All Directors to receive relevant CID Documents            | At the 1 <sup>st</sup> Board meeting after the AGM, supply all directors with all relevant CID documents | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager / SICID Board |                                                                                 |
| 27. Allocation of portfolios                                   | At the first Board meeting after the AGM, assign portfolios to Directors                                 | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager / SICID Board |                                                                                 |
| 28. Protection of Personal Information Act (POPIA) declaration | At the first Board meeting after the AGM, new Directors to sign the POPIA declaration                    | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager / SICID Board |                                                                                 |
| 29. Declaration of interest                                    | Ensure all Directors and Manager sign DOI at every Board Meeting                                         | Bi-monthly         | 6                                  | 6  | 6  | 6  | 6  | SICID Manager / SICID Board |                                                                                 |
| 30. VAT reconciliation/Tax Returns                             | Bi-monthly VAT returns and annual Tax returns                                                            | Bi-monthly         | 6                                  | 6  | 6  | 6  | 6  | SICID Manager / SICID Board |                                                                                 |
| 31. Annual Approval of Implementation Plan and Budget          | Obtain approval from members at AGM for Implementation Pan and Budget                                    | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager / SICID Board |                                                                                 |

| PROGRAM 2 - SICID PUBLIC SAFETY / LAW ENFORCEMENT INITIATIVES                                          |                                                       |                    |                                    |    |    |    |    |                                               |                                                                                      |
|--------------------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|-----------------------------------------------|--------------------------------------------------------------------------------------|
| ACTION STEPS                                                                                           | KEY PERFORMANCE INDICATOR                             | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                                   | COMMENTS                                                                             |
|                                                                                                        |                                                       |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                               |                                                                                      |
| 1. Identify the root causes of crime in conjunction with the SAPS, Local Authority and existing Public | Incorporate in Public Safety Management Strategy Plan | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider | This is done comprehensively at the beginning of term and then modified continuously |

## PROGRAM 2 - SICID PUBLIC SAFETY / LAW ENFORCEMENT INITIATIVES

| ACTION STEPS                                                                                                                                                                                                  | KEY PERFORMANCE INDICATOR                                                                                                                                                                                          | FREQUENCY per year                                | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                                                             | COMMENTS                                                                                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|------------------------------------|----|----|----|----|-------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                               |                                                                                                                                                                                                                    |                                                   | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                                                         |                                                                                              |
| Safety service using their experience as well as available crime statistics                                                                                                                                   |                                                                                                                                                                                                                    |                                                   |                                    |    |    |    |    |                                                                         |                                                                                              |
| 2. Determine the Crime Threat Analysis of the CID area in conjunction with the SAPS                                                                                                                           | Incorporate in Public Safety Management Strategy Plan                                                                                                                                                              | Ongoing                                           | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider                           |                                                                                              |
| 3. Determine strategies by means of an integrated approach to improve public safety                                                                                                                           | Incorporate in Public Safety Management Strategy Plan                                                                                                                                                              | Ongoing                                           | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider                           |                                                                                              |
| 4. In liaison with other Public Safety role players and the South African Police Service, identify current Public Safety and policing shortcomings and develop and implement effective public safety strategy | Incorporate in Public Safety Management Strategy Plan                                                                                                                                                              | Ongoing                                           | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider                           |                                                                                              |
| 5. Approve a Public Safety Management Strategy with clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided. | Documented Public Safety Management Strategy with clear deliverables and defined performance indicators to guide public safety services by the appointed service provider and evaluate levels of service provided. | Revise as often as required but at least annually | 1                                  | 1  | 1  | 1  | 1  | SICID Manager/ Public Safety Service Provider and approved by the Board | This is done comprehensively at the implementation of the CID and then modified continuously |
| 6. Maintain a manned centrally located office(s) open to the members and residents of the CID to request Public Safety assistance or report information                                                       | Appropriately manned and equipped office with skilled staff                                                                                                                                                        | Ongoing                                           | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider                           | As per Program 1.3                                                                           |
| 7. Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety                                                                                                               | Effective safety and Public Safety patrols in the SICID                                                                                                                                                            | Ongoing                                           | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider                           |                                                                                              |

## PROGRAM 2 - SICID PUBLIC SAFETY / LAW ENFORCEMENT INITIATIVES

| ACTION STEPS                                                                                                                            | KEY PERFORMANCE INDICATOR                                                                                                                                 | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                                                                    | COMMENTS                                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|--------------------------------------------------------------------------------|-----------------------------------------------------------|
|                                                                                                                                         |                                                                                                                                                           |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                                                                |                                                           |
| personnel and patrol vehicles to be easily identifiable                                                                                 |                                                                                                                                                           |                    |                                    |    |    |    |    |                                                                                |                                                           |
| 8. Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches | Incorporate feedback and information in Public Safety and safety initiatives of the SICID                                                                 | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider                                  |                                                           |
| 9. Assist the police through participation by SICID in the local Police sector crime forum                                              | Incorporate feedback and information in Public Safety and safety initiatives of the SICID Report on any Public Safety information of the SICID to the CPF | Monthly            | 12                                 | 12 | 12 | 12 | 12 | SICID Manager/ Public Safety Service Provider                                  |                                                           |
| 10. Monitor and evaluate the Public Safety strategy and performance of all service delivery on a quarterly basis                        | Report findings to the SICID Board with recommendations where applicable                                                                                  | Quarterly          | 4                                  | 4  | 4  | 4  | 4  | SICID Manager/ Public Safety Service Provider/ SAPS Crime Intelligence Officer | Refer to Program 1.11                                     |
| 11. On-site inspection of Public Safety Patrol officers                                                                                 | Report findings to the SICID Board with recommendations where applicable                                                                                  | Daily              | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider                                  |                                                           |
| 12. Weekly Public Safety Reports from Contract Public Safety Service Provider                                                           | Report findings to the SICID Board with recommendations where applicable Provide feedback to forum meeting                                                | Weekly             | 52                                 | 52 | 52 | 52 | 52 | Public Safety Service Provider                                                 | Incorporate into monthly management report to SICID Board |
| 13. Deploy CCTV cameras monitored by a CCTV Control Room                                                                                | Effective use of CCTV cameras through monitoring                                                                                                          | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider                                  |                                                           |
| 14. Appoint a CCTV Monitoring service provider                                                                                          | Appointment of appropriately qualified service providers.                                                                                                 | 3 Years            | 1                                  |    |    | 1  |    | SICID Manager / SICID Board                                                    |                                                           |

## PROGRAM 2 - SICID PUBLIC SAFETY / LAW ENFORCEMENT INITIATIVES

| ACTION STEPS                                         | KEY PERFORMANCE INDICATOR       | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                                   | COMMENTS |
|------------------------------------------------------|---------------------------------|--------------------|------------------------------------|----|----|----|----|-----------------------------------------------|----------|
|                                                      |                                 |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                               |          |
| 15. Register CCTV Cameras with the City of Cape Town | Cameras registered with the CCT | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ Public Safety Service Provider |          |

## PROGRAM 3 - SICID CLEANSING & ENVIRONMENTAL INITIATIVES

| ACTION STEPS                                           | KEY PERFORMANCE INDICATOR                                                                                               | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                               | COMMENTS                                                                                                                                                 |
|--------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|-------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                        |                                                                                                                         |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                           |                                                                                                                                                          |
| 1. Review a cleansing strategy document                | Cleansing strategy document with clear deliverables and defined performance indicators to guide cleansing and delivery. | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager/ Cleansing Service Provider | Revise as often as required but at least annually. Refer to 1.4                                                                                          |
| 2. Cleansing Strategy to guide cleansing and delivery  | Monitor and evaluate the cleansing strategy and performance of all service delivery on a quarterly basis                | Quarterly          | 4                                  | 4  | 4  | 4  | 4  | SICID Manager/ Cleansing Service Provider |                                                                                                                                                          |
| 3. Appointed Cleaning service provider.                | Appointment of appropriately qualified service provider.                                                                | 3 Years            | 1                                  |    |    | 1  |    | SICID Manager / SICID Board               | Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented. |
| 4. Additional litter bins and emptying of litter bins. | Quarterly status reports to CCT regarding progress of identified shortcomings                                           | Quarterly          | 4                                  | 4  | 4  | 4  | 4  | SICID Manager/ Solid Waste Department     |                                                                                                                                                          |

## PROGRAM 3 - SICID CLEANSING & ENVIRONMENTAL INITIATIVES

| ACTION STEPS                                                                                 | KEY PERFORMANCE INDICATOR                                                                                                                                | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                                                                                 | COMMENTS |
|----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|---------------------------------------------------------------------------------------------|----------|
|                                                                                              |                                                                                                                                                          |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                                                                             |          |
| 5. Cleaning of streets and sidewalks in the SICID                                            | Cleansing each of the streets within the CID boundary at least once within every two month period                                                        | Bimonthly          | 6                                  | 6  | 6  | 6  | 6  | SICID Manager/<br>Cleansing Service<br>Provider                                             |          |
| 6. Health and safety issues reported to CCT with C3 notifications                            | Monthly evaluations and inspections of reported C3. Report to the Board.<br>Provide an improved healthy urban environment in the SICID                   | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/SICID Board                                                                   |          |
| 7. Monitor and combat Illegal dumping                                                        | Removal of illegal dumping when required and applying applicable penalties through law enforcement against transgressors. Report to the Board            | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/<br>Cleansing Service<br>Provider/<br>Law Enforcement<br>Officers/SICID Board |          |
| 8. Identify environmental design contributing to grime such as wind tunnels                  | Quarterly evaluation of the causes of waste<br>Quarterly evaluation of measures implemented and identification of remedial actions. Report to the Board. | Quarterly          | 4                                  | 4  | 4  | 4  | 4  | SICID Manager/<br>Cleansing Service<br>Provider/SICID Board                                 |          |
| 9. Promoting waste minimization through education and awareness on waste and water pollution | Monthly evaluations and inspections<br>Report findings to Board.                                                                                         | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/<br>Cleansing Service<br>Provider, Solid waste<br>Department                  |          |

### PROGRAM 3 - SICID CLEANSING & ENVIRONMENTAL INITIATIVES

| ACTION STEPS                                                                                                      | KEY PERFORMANCE INDICATOR                                                                 | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                                  | COMMENTS                     |
|-------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|----------------------------------------------|------------------------------|
|                                                                                                                   |                                                                                           |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                              |                              |
| 10. Encourage property owners to act responsibly in terms of waste management and encourage recycling initiatives | Monthly evaluations and inspections<br>Report findings to the Board.                      | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | CID Manager / Solid Waste Department         |                              |
| 11. Local NGO to assist in cleaning programs where applicable                                                     | As required coordinate cleaning programs and report to the Board                          | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | CID Manager                                  | Refer to program 4.4 and 5.2 |
| 12. Recycle waste                                                                                                 | Recycle waste collected by cleaning staff where possible and report progress to the Board | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/<br>Cleansing Service Provider |                              |
| 13. Greening campaigns - Arbor Day                                                                                | Report to the SICID Board with recommendations where applicable                           | Annually           | 1                                  | 1  | 1  | 1  | 1  | SICID Manager                                |                              |

### PROGRAM 4 - SICID URBAN MANAGEMENT INITIATIVES

| ACTION STEPS                                                                                                                                                                                                                                  | KEY PERFORMANCE INDICATOR                                                                                                        | FREQUENCY per year                         | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE   | COMMENTS                                                                                                            |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|------------------------------------|----|----|----|----|---------------|---------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                               |                                                                                                                                  |                                            | Y1                                 | Y2 | Y3 | Y4 | Y5 |               |                                                                                                                     |
| 1. Identify problem areas with respect to:<br>a. street lighting;<br>b. missing drain covers / cleaning of drains<br>c. maintenance of road surfaces; sidewalks<br>d. cutting of grass / removal of weeds<br>e. road markings / traffic signs | Urban management plan with clear deliverables and defined performance indicators to guide delivery – Report monthly to the Board | Ongoing<br>Monthly reporting to the Board. | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager | Use the established service levels to design the provision of supplementary services without duplication of effort. |

## PROGRAM 4 - SICID URBAN MANAGEMENT INITIATIVES

| ACTION STEPS                                                                                                                                                                                                                                                                              | KEY PERFORMANCE INDICATOR                                                                                                                                            | FREQUENCY per year                                                                                                  | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE   | COMMENTS                                                                                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|------------------------------------|----|----|----|----|---------------|-----------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                           |                                                                                                                                                                      |                                                                                                                     | Y1                                 | Y2 | Y3 | Y4 | Y5 |               |                                                                                                                                   |
|                                                                                                                                                                                                                                                                                           |                                                                                                                                                                      |                                                                                                                     |                                    |    |    |    |    |               |                                                                                                                                   |
| 2. Identify and report infrastructure supplementing of existing Council Services:<br>f. Street lighting<br>g. Dumping<br>h. Refuse Removal<br>i. Waterworks<br>j. Sewerage<br>k. Roads and Storm water<br>l. Traffic signals and line painting<br>m. Pedestrian safety<br>n. Road repairs | Monitor and evaluate. Report findings to the SICID Board with recommendations where applicable                                                                       | Daily / weekly and monthly reports to the C3 notification process and daily recording of references in the register | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager |                                                                                                                                   |
| 3. Compile a list of prioritized needs to enhance the objectives of the CID and liaise with the relevant departments to correct                                                                                                                                                           | Monitor and evaluate the plan and performance of all service delivery on a quarterly basis. Report findings to the SICID Board with recommendations where applicable | Quarterly                                                                                                           | 4                                  | 4  | 4  | 4  | 4  | SICID Manager |                                                                                                                                   |
| 4. Work in conjunction with local social welfare and job creation organization and develop the delivery of the supplementary services to improve the urban environment                                                                                                                    | Development of a long-term sustainable work program                                                                                                                  | Ongoing                                                                                                             | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager | This is done comprehensively at the term renewal and then modified and managed continuously<br>Also refer to Program 5.2 and 3.11 |
| 5. Illegal Poster Removal<br>Notify and monitor the removal of illegal posters by the City of Cape Town                                                                                                                                                                                   | City of Cape Town infrastructure free from illegal posters                                                                                                           | Ongoing                                                                                                             | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager |                                                                                                                                   |

## PROGRAM 5 - SICID SOCIAL INTERVENTION INITIATIVES

| ACTION STEPS                                                                                                                                                           | KEY PERFORMANCE INDICATOR                                                                             | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | RESPONSIBLE                                            | COMMENTS                                                                                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|--------------------|------------------------------------|----|----|----|----|--------------------------------------------------------|--------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                        |                                                                                                       |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                                                        |                                                                                                        |
| 1. Identify and determine strategies by means of an integrated approach to address / homelessness and the relief measures available, current and future.               | Social intervention plan with clear deliverables and defined performance indicators to guide delivery | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ NGOs                                    | This is done comprehensively at the implementation of the CID and then modified continuously           |
| 2. Work in conjunction with local social welfare and job creation organization and develop the delivery of the supplementary services to improve the urban environment | Social intervention plan with clear deliverables and defined performance indicators to guide delivery | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager/ NGOs                                    | This will be a long-term plan of action that will take time to develop – Refer to Program 4.4 and 3.11 |
| 3. Coordinate Social Development programs and initiatives with City Social Development Department                                                                      | Meet quarterly, Keep minutes and report quarterly                                                     | Quarterly          | 4                                  | 4  | 4  | 4  | 4  | SICID Manager/Board/City Social Development Department |                                                                                                        |
| 4. Public awareness program on social issues                                                                                                                           | Publish on web page                                                                                   | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager                                          |                                                                                                        |

## PROGRAM 6 - SICID MARKETING INITIATIVES

| ACTION STEPS                                                                                                                       | RESPONSIBLE                           | FREQUENCY per year | DURATION IN WEEKS, MONTHS OR YEARS |    |    |    |    | PERFORMANCE INDICATOR | COMMENTS                   |
|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|--------------------|------------------------------------|----|----|----|----|-----------------------|----------------------------|
|                                                                                                                                    |                                       |                    | Y1                                 | Y2 | Y3 | Y4 | Y5 |                       |                            |
| 1. Newsletters / Newsflashes                                                                                                       | Informative newsletters distributed.  | Quarterly          | 4                                  | 4  | 4  | 4  | 4  | SICID Manager         | Also refer to Program 1.18 |
| 2. Regular Press releases in local Newspapers covering:<br>a. Local Development<br>b. Promoting local Projects<br>c. Social Issues | Regular media exposure                | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager         |                            |
| 3. Maintain Website                                                                                                                | Up to date and informative website in | Ongoing            | ➔                                  | ➔  | ➔  | ➔  | ➔  | SICID Manager         | Refer to Program 1.12      |

## PROGRAM 6 - SICID MARKETING INITIATIVES

| ACTION STEPS                                                  | RESPONSIBLE                                          | FREQUENCY<br>per year | DURATION IN WEEKS,<br>MONTHS OR YEARS |    |    |    |    | PERFORMANCE<br>INDICATOR | COMMENTS              |
|---------------------------------------------------------------|------------------------------------------------------|-----------------------|---------------------------------------|----|----|----|----|--------------------------|-----------------------|
|                                                               |                                                      |                       | Y1                                    | Y2 | Y3 | Y4 | Y5 |                          |                       |
|                                                               | compliance with CID legislation.                     |                       |                                       |    |    |    |    |                          |                       |
| 4. Regular Member visits and meetings                         | Monthly feedback to SICID Board at Directors Meeting | Ongoing               | ➔                                     | ➔  | ➔  | ➔  | ➔  | SICID Manager            | Refer to Program 1.20 |
| 5. Establish the SICID Business Directory and link to website | Up to date directory                                 | Every 6 months        | 2                                     | 2  | 2  | 2  | 2  | SICID Manager            |                       |
| 6. SICID Signage                                              | Signage to be visible and maintained                 | Ongoing               | ➔                                     | ➔  | ➔  | ➔  | ➔  | SICID Manager            |                       |

# STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT

## 5 YEAR BUDGET AS PER BUSINESS PLAN

### INCOME

Income from Additional Rates

Other: Accumulated Surplus

### TOTAL INCOME

### EXPENDITURE

#### Core Business

Cleansing services

Environmental upgrading

Law Enforcement Officers / Traffic Wardens

Public Safety

Public Safety - CCTV monitoring

Social upliftment

Urban Maintenance

#### Depreciation

#### Repairs & Maintenance

#### Interest & Redemption

#### General Expenditure

Accounting fees

Administration and management fees

Advertising costs

Auditor's remuneration

Bank charges

Contingency / Sundry

Insurance

Lease rental on equipment

Marketing and promotions

Meeting expenses

Motor vehicle expenses

Office rental

Secretarial duties

Utilities (not CCT)

#### Capital Expenditure (PPE)

CCTV / LPR Cameras

#### Bad Debt Provision 3%

### TOTAL EXPENDITURE

(SURPLUS) / SHORTFALL

### GROWTH: EXPENDITURE

### GROWTH: ADD RATES REQUIRED

|                                            | 2023/24                  | 2024/25                  | 2025/26                  | 2026/27                  | 2027/28                  |
|--------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
|                                            | R                        | R                        | R                        | R                        | R                        |
| Income from Additional Rates               | -6 025 335 97.6%         | -6 528 393 97.8%         | -7 069 221 97.9%         | -7 650 841 98.1%         | -8 276 516 98.2%         |
| Other: Accumulated Surplus                 | -150 000 2.4%            | -150 000 2.2%            | -150 000 2.1%            | -150 000 1.9%            | -150 000 1.8%            |
| <b>TOTAL INCOME</b>                        | <b>-6 175 335 100.0%</b> | <b>-6 678 393 100.0%</b> | <b>-7 219 221 100.0%</b> | <b>-7 800 841 100.0%</b> | <b>-8 426 516 100.0%</b> |
|                                            | R                        | R                        | R                        | R                        | R                        |
| <b>Core Business</b>                       | <b>4 488 000 72.7%</b>   | <b>4 847 040 72.6%</b>   | <b>5 234 803 72.5%</b>   | <b>5 653 587 72.5%</b>   | <b>6 105 875 72.5%</b>   |
| Cleansing services                         | 670 000                  | 723 600                  | 781 488                  | 844 007                  | 911 528                  |
| Environmental upgrading                    | 20 000                   | 21 600                   | 23 328                   | 25 194                   | 27 210                   |
| Law Enforcement Officers / Traffic Wardens | 235 000                  | 253 800                  | 274 104                  | 296 032                  | 319 715                  |
| Public Safety                              | 3 247 500                | 3 507 300                | 3 787 884                | 4 090 915                | 4 418 188                |
| Public Safety - CCTV monitoring            | 225 500                  | 243 540                  | 263 023                  | 284 065                  | 306 790                  |
| Social upliftment                          | 50 000                   | 54 000                   | 58 320                   | 62 986                   | 68 024                   |
| Urban Maintenance                          | 40 000                   | 43 200                   | 46 656                   | 50 388                   | 54 420                   |
| <b>Depreciation</b>                        | <b>120 000 1.9%</b>      | <b>150 000 2.2%</b>      | <b>180 000 2.5%</b>      | <b>210 000 2.7%</b>      | <b>240 000 2.8%</b>      |
| <b>Repairs &amp; Maintenance</b>           | <b>35 000 0.6%</b>       | <b>37 800 0.6%</b>       | <b>40 824 0.6%</b>       | <b>44 090 0.6%</b>       | <b>47 617 0.6%</b>       |
| <b>Interest &amp; Redemption</b>           | <b>- 0.0%</b>            | <b>- 0.0%</b>            | <b>- 0.0%</b>            | <b>- 0.0%</b>            | <b>- 0.0%</b>            |
| <b>General Expenditure</b>                 | <b>1 201 575 19.5%</b>   | <b>1 297 701 19.4%</b>   | <b>1 401 517 19.4%</b>   | <b>1 513 639 19.4%</b>   | <b>1 634 729 19.4%</b>   |
| Accounting fees                            | 23 650                   | 25 542                   | 27 585                   | 29 792                   | 32 176                   |
| Administration and management fees         | 820 000                  | 885 600                  | 956 448                  | 1 032 964                | 1 115 601                |
| Advertising costs                          | 9 000                    | 9 720                    | 10 498                   | 11 337                   | 12 244                   |
| Auditor's remuneration                     | 27 000                   | 29 160                   | 31 493                   | 34 012                   | 36 733                   |
| Bank charges                               | 5 000                    | 5 400                    | 5 832                    | 6 299                    | 6 802                    |
| Contingency / Sundry                       | 12 000                   | 12 960                   | 13 996                   | 15 116                   | 16 326                   |
| Insurance                                  | 11 500                   | 12 420                   | 13 414                   | 14 487                   | 15 646                   |
| Lease rental on equipment                  | 2 625                    | 2 835                    | 3 062                    | 3 307                    | 3 571                    |
| Marketing and promotions                   | 13 500                   | 14 580                   | 15 746                   | 17 006                   | 18 367                   |
| Meeting expenses                           | 2 500                    | 2 700                    | 2 916                    | 3 149                    | 3 401                    |
| Motor vehicle expenses                     | 300                      | 324                      | 350                      | 378                      | 408                      |
| Office rental                              | 210 000                  | 226 800                  | 244 944                  | 264 540                  | 285 703                  |
| Secretarial duties                         | 4 500                    | 4 860                    | 5 249                    | 5 669                    | 6 122                    |
| Utilities (not CCT)                        | 60 000                   | 64 800                   | 69 984                   | 75 583                   | 81 629                   |
| <b>Capital Expenditure (PPE)</b>           | <b>150 000 2.4%</b>      | <b>150 000 2.2%</b>      | <b>150 000 2.1%</b>      | <b>150 000 1.9%</b>      | <b>150 000 1.8%</b>      |
| CCTV / LPR Cameras                         | 150 000                  | 150 000                  | 150 000                  | 150 000                  | 150 000                  |
| <b>Bad Debt Provision 3%</b>               | <b>180 760 2.9%</b>      | <b>195 852 2.9%</b>      | <b>212 077 2.9%</b>      | <b>229 525 2.9%</b>      | <b>248 295 2.9%</b>      |
| <b>TOTAL EXPENDITURE</b>                   | <b>6 175 335 100.0%</b>  | <b>6 678 393 100.0%</b>  | <b>7 219 221 100.0%</b>  | <b>7 800 841 100.0%</b>  | <b>8 426 516 100.0%</b>  |
| (SURPLUS) / SHORTFALL                      | -                        | -                        | -                        | -                        | -                        |
| <b>GROWTH: EXPENDITURE</b>                 | <b>7.2%</b>              | <b>8.1%</b>              | <b>8.1%</b>              | <b>8.1%</b>              | <b>8.0%</b>              |
| <b>GROWTH: ADD RATES REQUIRED</b>          | <b>8.8%</b>              | <b>8.3%</b>              | <b>8.3%</b>              | <b>8.2%</b>              | <b>8.2%</b>              |

# LIST OF RATEBLE PROPERTIES WITHIN THE STIKLAND INDUSTRIAL CID

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street        | Unit No | Sect ID | LIS Key  | ERF No |
|------------|-----------------|------------|--------|---------------|---------|---------|----------|--------|
| Industrial | Light Indust.   | 9 337 000  | 2      | AMPERE STREET |         | 0       | 644005   | 20937  |
| Industrial | Heavy Indust.   | 34 642 000 | 3      | AMPERE STREET |         | 0       | 637226   | 13595  |
| Industrial | Light Indust.   | 3 448 000  | 4      | AMPERE STREET |         | 0       | 644015   | 20946  |
| Industrial | Warehouse       | 4 222 400  | 5      | AMPERE STREET | 1       | 7527369 | 61373883 | 40958  |
| Industrial | Warehouse       | 3 650 400  | 5      | AMPERE STREET | 2       | 7527370 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 000 000  | 5      | AMPERE STREET | 3       | 7527371 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 066 600  | 5      | AMPERE STREET | 4       | 7527372 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 023 200  | 5      | AMPERE STREET | 5       | 7527373 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 189 600  | 5      | AMPERE STREET | 6       | 7527374 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 721 600  | 5      | AMPERE STREET | 7       | 7527375 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 867 200  | 5      | AMPERE STREET | 8       | 7527376 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 856 800  | 5      | AMPERE STREET | 9       | 7527377 | 61373883 | 40958  |
| Industrial | Warehouse       | 8 551 000  | 5      | AMPERE STREET | 10      | 7527378 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 399 800  | 5      | AMPERE STREET | 11      | 7527379 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 958 400  | 5      | AMPERE STREET | 12      | 7527380 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 600 000  | 5      | AMPERE STREET | 13      | 7527381 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 600 000  | 5      | AMPERE STREET | 14      | 7527382 | 61373883 | 40958  |
| Industrial | Warehouse       | 6 654 200  | 5      | AMPERE STREET | 15      | 7527383 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 958 400  | 5      | AMPERE STREET | 16      | 7527384 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 600 000  | 5      | AMPERE STREET | 17      | 7527385 | 61373883 | 40958  |
| Industrial | Warehouse       | 5 600 000  | 5      | AMPERE STREET | 18      | 7527386 | 61373883 | 40958  |
| Industrial | Warehouse       | 6 859 500  | 5      | AMPERE STREET | 19      | 7527387 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 888 000  | 5      | AMPERE STREET | 20      | 7527329 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 908 800  | 5      | AMPERE STREET | 21      | 7527330 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 888 000  | 5      | AMPERE STREET | 22      | 7527391 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 295 200  | 5      | AMPERE STREET | 23      | 7527392 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 284 800  | 5      | AMPERE STREET | 24      | 7527393 | 61373883 | 40958  |
| Industrial | Warehouse       | 4 295 200  | 5      | AMPERE STREET | 25      | 7527394 | 61373883 | 40958  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street              | Unit No | Sect ID | LIS Key  | ERF No |
|------------|-----------------|------------|--------|---------------------|---------|---------|----------|--------|
| Industrial | Warehouse       | 4 378 400  | 5      | AMPERE STREET       | 26      | 7527395 | 61373883 | 40958  |
| Industrial | Light Indust.   | 3 831 000  | 6      | AMPERE STREET       |         | 0       | 644016   | 20947  |
| Industrial | Open Storage    | 3 000 000  | 7      | AMPERE STREET       |         | 0       | 644017   | 20948  |
| Industrial | Open Storage    | 5 900 000  | 8      | AMPERE STREET       |         | 0       | 644018   | 20949  |
| Industrial | Vac Ind Land    | 8 500 000  | 2      | BELL STREET         |         | 0       | 77535382 | 40857  |
| Industrial | Warehouse       | 10 700 000 | 3      | BELL STREET         |         | 0       | 77535356 | 40858  |
| Industrial | Open Storage    | 6 354 250  | 5      | BELL STREET         |         | 0       | 77535358 | 40859  |
| Industrial | Open Storage    | 6 867 000  | 9      | BELL STREET         |         | 0       | 77535360 | 40860  |
| Industrial | Vac Ind Land    | 7 400 750  | 11     | BELL STREET         |         | 0       | 77535362 | 40861  |
| Industrial | Vac Ind Land    | 8 842 600  | 13     | BELL STREET         |         | 0       | 77535372 | 40862  |
| Industrial | Warehouse       | 49 200 000 | 17     | BELL STREET         |         | 0       | 85121608 | 41256  |
| Industrial | Light Indust.   | 5 100 000  | 2      | BUHAN STREET        |         | 0       | 77535426 | 40905  |
| Industrial | Industrial Park | 26 850 000 | 3      | BUHAN STREET        |         | 0       | 85918679 | 41223  |
| Industrial | Vac Ind Land    | -          | 4      | BUHAN STREET        |         | 0       | 77535428 | 40904  |
| Industrial | Vac Ind Land    | -          | 6      | BUHAN STREET        |         | 0       | 77535430 | 40903  |
| Industrial | Warehouse       | 8 670 000  | 6      | BUHAN STREET        |         | 0       | 88834605 | 41353  |
| Industrial | Vac Ind Land    | 2 741 700  | 8      | BUHAN STREET        |         | 0       | 77535432 | 40902  |
| Industrial | Light Indust.   | 20 118 000 | 1      | CECIL MORGAN STREET |         | 0       | 961071   | 39318  |
| Industrial | Warehouse       | 12 885 000 | 2      | CECIL MORGAN STREET |         | 0       | 980213   | 39674  |
| Industrial | Warehouse       | 13 189 000 | 5      | CECIL MORGAN STREET |         | 0       | 657709   | 35074  |
| Industrial | Warehouse       | 16 543 000 | 6      | CECIL MORGAN STREET |         | 0       | 657696   | 35061  |
| Industrial | Light Indust.   | 21 716 000 | 7      | CECIL MORGAN STREET |         | 0       | 657710   | 35075  |
| Industrial | Workshop        | 18 300 000 | 8      | CECIL MORGAN STREET |         | 0       | 657697   | 35062  |
| Industrial | Workshop        | 19 004 000 | 9      | CECIL MORGAN STREET |         | 0       | 657711   | 35076  |
| Industrial | Light Indust.   | 15 711 000 | 10     | CECIL MORGAN STREET |         | 0       | 657698   | 35063  |
| Industrial | Light Indust.   | 15 754 000 | 11     | CECIL MORGAN STREET |         | 0       | 657712   | 35077  |
| Industrial | Light Indust.   | 15 039 000 | 12     | CECIL MORGAN STREET |         | 0       | 657699   | 35064  |
| Industrial | Light Indust.   | -          | 13     | CECIL MORGAN STREET |         | 0       | 657713   | 35078  |
| Industrial | Warehouse       | 4 446 000  | 14     | CECIL MORGAN STREET | 1       | 92466   | 448300   | 35065  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street              | Unit No | Sect ID | LIS Key  | ERF No |
|------------|-----------------|------------|--------|---------------------|---------|---------|----------|--------|
| Industrial | Warehouse       | 1 074 000  | 14     | CECIL MORGAN STREET | 2       | 92467   | 448300   | 35065  |
| Industrial | Warehouse       | 882 000    | 14     | CECIL MORGAN STREET | 3       | 92468   | 448300   | 35065  |
| Industrial | Warehouse       | 1 932 000  | 14     | CECIL MORGAN STREET | 4       | 92469   | 448300   | 35065  |
| Industrial | Warehouse       | 942 000    | 14     | CECIL MORGAN STREET | 5       | 92470   | 448300   | 35065  |
| Industrial | Warehouse       | 984 000    | 14     | CECIL MORGAN STREET | 6       | 92471   | 448300   | 35065  |
| Industrial | Warehouse       | 996 000    | 14     | CECIL MORGAN STREET | 7       | 92472   | 448300   | 35065  |
| Industrial | Warehouse       | 1 920 000  | 14     | CECIL MORGAN STREET | 8       | 92473   | 448300   | 35065  |
| Industrial | Warehouse       | 930 000    | 14     | CECIL MORGAN STREET | 9       | 92474   | 448300   | 35065  |
| Industrial | Warehouse       | 1 104 000  | 14     | CECIL MORGAN STREET | 10      | 92475   | 448300   | 35065  |
| Industrial | Warehouse       | 1 122 000  | 14     | CECIL MORGAN STREET | 11      | 92476   | 448300   | 35065  |
| Industrial | Warehouse       | 2 580 000  | 14     | CECIL MORGAN STREET | 12      | 92477   | 448300   | 35065  |
| Industrial | Warehouse       | 1 806 000  | 14     | CECIL MORGAN STREET | 13      | 92478   | 448300   | 35065  |
| Industrial | Office          | 1 758 000  | 14     | CECIL MORGAN STREET | 14      | 92479   | 448300   | 35065  |
| Industrial | Workshop        | 8 427 000  | 15     | CECIL MORGAN STREET |         | 0       | 657714   | 35079  |
| Industrial | Warehouse       | 70 872 000 | 16     | CECIL MORGAN STREET |         | 0       | 657557   | 34873  |
| Industrial | Workshop        | 13 864 000 | 16     | CECIL MORGAN STREET |         | 0       | 657701   | 35067  |
| Industrial | Vac Ind Land    | -          | 17     | CECIL MORGAN STREET |         | 0       | 77600510 | 40856  |
| Industrial | Warehouse       | 3 300 000  | 18     | CECIL MORGAN STREET |         | 0       | 657702   | 35068  |
| Industrial | Industrial Park | 11 000 000 | 19     | CECIL MORGAN STREET |         | 0       | 657716   | 35080  |
| Industrial | Industrial Park | 11 752 000 | 3      | CEZSOC STREET       |         | 0       | 657706   | 35071  |
| Industrial | Warehouse       | 14 330 000 | 5      | CEZSOC STREET       |         | 0       | 657705   | 35070  |
| Industrial | Vac Ind Land    | 70 000 000 | 10     | CEZSOC STREET       |         | 0       | 77535458 | 40921  |
| Industrial | Warehouse       | 2 526 000  | 1      | CILMOR STREET       | 1       | 134067  | 637207   | 13544  |
| Industrial | Warehouse       | 2 310 000  | 1      | CILMOR STREET       | 2       | 134068  | 637207   | 13544  |
| Industrial | Warehouse       | 2 436 000  | 1      | CILMOR STREET       | 3       | 134069  | 637207   | 13544  |
| Industrial | Workshop        | 2 832 000  | 1      | CILMOR STREET       | 4       | 134070  | 637207   | 13544  |
| Industrial | Warehouse       | 3 318 000  | 1      | CILMOR STREET       | 5       | 134071  | 637207   | 13544  |
| Industrial | Workshop        | 3 234 000  | 1      | CILMOR STREET       | 6       | 134072  | 637207   | 13544  |
| Industrial | Light Indust.   | 4 900 000  | 3      | CILMOR STREET       |         | 0       | 659130   | 37305  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street           | Unit No | Sect ID | LIS Key  | ERF No |
|------------|-----------------|------------|--------|------------------|---------|---------|----------|--------|
| Industrial | Warehouse       | 3 197 000  | 5      | CILMOR STREET    |         | 0       | 659132   | 37307  |
| Industrial | Light Indust.   | 4 108 000  | 7      | CILMOR STREET    |         | 0       | 659133   | 37308  |
| Industrial | Industrial Park | 34 292 000 | 8      | CILMOR STREET    |         | 0       | 697207   | 38529  |
| Industrial | Light Indust.   | 22 771 000 | 10     | CILMOR STREET    |         | 0       | 655630   | 32933  |
| Industrial | Light Indust.   | 15 314 000 | 12     | CILMOR STREET    |         | 0       | 655631   | 32934  |
| Industrial | Light Indust.   | 4 657 000  | 20     | CILMOR STREET    |         | 0       | 654980   | 32202  |
| Industrial | Light Indust.   | 4 824 000  | 3A     | CILMOR STREET    |         | 0       | 659131   | 37306  |
| Industrial | Warehouse       | 8 257 000  | 2      | COENRU STREET    |         | 0       | 655966   | 33588  |
| Industrial | Light Indust.   | 7 089 000  | 3      | COENRU STREET    |         | 0       | 696659   | 37282  |
| Industrial | Light Indust.   | 2 698 000  | 5      | COENRU STREET    |         | 0       | 659138   | 37312  |
| Industrial | Industrial Park | 8 921 000  | 6      | COENRU STREET    |         | 0       | 657545   | 34848  |
| Industrial | Light Indust.   | 5 290 000  | 7      | COENRU STREET    |         | 0       | 659139   | 37313  |
| Industrial | Light Indust.   | 5 914 000  | 9      | COENRU STREET    |         | 0       | 659172   | 37343  |
| Industrial | Light Indust.   | 2 871 000  | 10     | COENRU STREET    |         | 0       | 654992   | 32227  |
| Industrial | Workshop        | 3 677 000  | 11     | COENRU STREET    |         | 0       | 659195   | 37364  |
| Industrial | Warehouse       | 5 033 000  | 12     | COENRU STREET    |         | 0       | 654993   | 32228  |
| Industrial | Warehouse       | 8 140 000  | 14     | COENRU STREET    |         | 0       | 657549   | 34857  |
| Industrial | Light Indust.   | 13 437 000 | 15     | COENRU STREET    |         | 0       | 659351   | 38045  |
| Industrial | Light Indust.   | 3 012 000  | 18     | COENRU STREET    |         | 0       | 654995   | 32231  |
| Industrial | Light Indust.   | 7 900 000  | 1      | DAIRY STREET     |         | 0       | 77535418 | 40906  |
| Industrial | Workshop        | 8 670 000  | 5      | DAIRY STREET     |         | 0       | 86746439 | 41277  |
| Industrial | Vac Ind Land    | 2 650 500  | 7      | DAIRY STREET     |         | 0       | 77535424 | 40901  |
| Industrial | Light Indust.   | 5 300 000  | 3      | DANIE UYS STREET |         | 0       | 637220   | 13577  |
| Industrial | Light Indust.   | 31 466 000 | 4      | DANIE UYS STREET |         | 0       | 647610   | 24503  |
| Industrial | Workshop        | 2 900 000  | 5      | DANIE UYS STREET | 1       | 92448   | 448298   | 13583  |
| Industrial | Workshop        | 2 300 000  | 5      | DANIE UYS STREET | 2       | 92449   | 448298   | 13583  |
| Industrial | Workshop        | 1 200 000  | 5      | DANIE UYS STREET | 3       | 92450   | 448298   | 13583  |
| Industrial | Workshop        | 1 300 000  | 5      | DANIE UYS STREET | 4       | 92451   | 448298   | 13583  |
| Industrial | Workshop        | 560 000    | 5      | DANIE UYS STREET | 5       | 92452   | 448298   | 13583  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street           | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|------------|--------|------------------|---------|---------|---------|--------|
| Industrial | Warehouse       | 2 325 000  | 7      | DANIE UYS STREET | 1       | 153330  | 637222  | 13584  |
| Industrial | Warehouse       | 1 655 000  | 7      | DANIE UYS STREET | 2       | 153331  | 637222  | 13584  |
| Industrial | Warehouse       | 3 345 000  | 7      | DANIE UYS STREET | 3       | 153332  | 637222  | 13584  |
| Industrial | Light Indust.   | 8 420 000  | 9      | DANIE UYS STREET |         | 0       | 637223  | 13585  |
| Industrial |                 | 52 500 000 | 11     | DANIE UYS STREET |         | 0       | 807357  | 39145  |
| Industrial | Heavy Indust.   | 45 638 000 | 11A    | DANIE UYS STREET |         | 0       | 637224  | 13586  |
| Industrial | Light Indust.   | 3 332 000  | 1      | DIPKA ROAD       |         | 0       | 659194  | 37363  |
| Industrial | Light Indust.   | 3 200 000  | 3      | DIPKA ROAD       |         | 0       | 659193  | 37362  |
| Industrial | Light Indust.   | 5 603 000  | 4      | DIPKA ROAD       |         | 0       | 659196  | 37366  |
| Industrial | Light Indust.   | 4 367 000  | 5      | DIPKA ROAD       |         | 0       | 659192  | 37361  |
| Industrial | Light Indust.   | 2 800 000  | 6      | DIPKA ROAD       |         | 0       | 659197  | 37367  |
| Industrial | Light Indust.   | 4 300 000  | 8      | DIPKA ROAD       |         | 0       | 659198  | 37368  |
| Industrial | Light Indust.   | 7 048 000  | 9      | DIPKA ROAD       |         | 0       | 952882  | 39153  |
| Industrial | Light Indust.   | 5 100 000  | 10     | DIPKA ROAD       |         | 0       | 659199  | 37369  |
| Industrial | Light Indust.   | 4 995 000  | 11     | DIPKA ROAD       |         | 0       | 659188  | 37358  |
| Industrial | Light Indust.   | 1 500 000  | 12     | DIPKA ROAD       |         | 0       | 659201  | 37370  |
| Industrial | Light Indust.   | 4 787 000  | 13     | DIPKA ROAD       |         | 0       | 659187  | 37357  |
| Industrial | Light Indust.   | 3 365 000  | 14     | DIPKA ROAD       |         | 0       | 659202  | 37371  |
| Industrial | Light Indust.   | 3 000 000  | 15     | DIPKA ROAD       |         | 0       | 659186  | 37356  |
| Industrial | Light Indust.   | 5 100 000  | 16     | DIPKA ROAD       |         | 0       | 659203  | 37372  |
| Industrial | Vac Ind Land    | 1 930 250  | 17     | DIPKA ROAD       |         | 0       | 659185  | 37355  |
| Industrial | Light Indust.   | 4 993 000  | 18     | DIPKA ROAD       |         | 0       | 659204  | 37373  |
| Industrial | Vac Ind Land    | 1 837 500  | 19     | DIPKA ROAD       |         | 0       | 659184  | 37354  |
| Industrial | Light Indust.   | 4 400 000  | 20     | DIPKA ROAD       |         | 0       | 659205  | 37374  |
| Industrial | Light Indust.   | 5 487 000  | 22     | DIPKA ROAD       |         | 0       | 659206  | 37375  |
| Industrial | Light Indust.   | 5 517 000  | 3      | DWYKA ROAD       |         | 0       | 659140  | 37314  |
| Industrial | Light Indust.   | 4 941 000  | 4      | DWYKA ROAD       |         | 0       | 659173  | 37344  |
| Industrial | Light Indust.   | 5 414 000  | 5      | DWYKA ROAD       |         | 0       | 659141  | 37315  |
| Industrial | Light Indust.   | 4 434 000  | 6      | DWYKA ROAD       |         | 0       | 659174  | 37345  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street       | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|------------|--------|--------------|---------|---------|---------|--------|
| Industrial | Light Indust.   | 6 600 000  | 7      | DWYKA ROAD   |         | 0       | 659142  | 37316  |
| Industrial | Light Indust.   | 3 069 000  | 8      | DWYKA ROAD   |         | 0       | 659175  | 37346  |
| Industrial | Light Indust.   | 5 710 000  | 9      | DWYKA ROAD   |         | 0       | 659143  | 37317  |
| Industrial | Light Indust.   | 3 300 000  | 10     | DWYKA ROAD   |         | 0       | 659176  | 37347  |
| Industrial | Light Indust.   | 4 322 000  | 11     | DWYKA ROAD   |         | 0       | 659144  | 37318  |
| Industrial | Light Indust.   | 3 690 000  | 12     | DWYKA ROAD   |         | 0       | 659177  | 37348  |
| Industrial | Vac Ind Land    | 1 966 500  | 13     | DWYKA ROAD   |         | 0       | 659145  | 37319  |
| Industrial | Light Indust.   | 3 000 000  | 14     | DWYKA ROAD   |         | 0       | 659178  | 37349  |
| Industrial | Workshop        | 5 262 000  | 16     | DWYKA ROAD   |         | 0       | 659180  | 37350  |
| Industrial | Light Indust.   | 2 800 000  | 18     | DWYKA ROAD   |         | 0       | 659181  | 37351  |
| Industrial | Light Indust.   | 5 038 000  | 1      | FARAD STREET |         | 0       | 644014  | 20945  |
| Industrial | Light Indust.   | 3 000 000  | 3      | FARAD STREET |         | 0       | 644024  | 20954  |
| Industrial | Light Indust.   | 8 531 000  | 4      | FARAD STREET |         | 0       | 644006  | 20938  |
| Industrial | Light Indust.   | 5 136 000  | 5      | FARAD STREET |         | 0       | 644023  | 20953  |
| Industrial | Light Indust.   | 11 275 000 | 6      | FARAD STREET |         | 0       | 644007  | 20939  |
| Industrial | Light Indust.   | 2 707 000  | 7      | FARAD STREET |         | 0       | 644022  | 20952  |
| Industrial | Light Indust.   | 6 600 000  | 8      | FARAD STREET |         | 0       | 644009  | 20940  |
| Industrial | Workshop        | 6 367 000  | 9      | FARAD STREET |         | 0       | 644020  | 20950  |
| Industrial | Light Indust.   | 7 851 000  | 10     | FARAD STREET |         | 0       | 644010  | 20941  |
| Industrial | Light Indust.   | 13 784 000 | 11     | FARAD STREET |         | 0       | 644021  | 20951  |
| Industrial | Workshop        | 6 300 000  | 12     | FARAD STREET |         | 0       | 644011  | 20942  |
| Industrial | Light Indust.   | 6 100 000  | 14     | FARAD STREET |         | 0       | 644012  | 20943  |
| Industrial | Light Indust.   | 11 804 000 | 15     | FARAD STREET |         | 0       | 700649  | 35531  |
| Industrial | Light Indust.   | 2 918 000  | 16     | FARAD STREET |         | 0       | 644013  | 20944  |
| Industrial | Light Indust.   | 4 000 000  | 4      | GAMKA STREET |         | 0       | 655007  | 32242  |
| Industrial | Industrial Park | 5 129 000  | 6      | GAMKA STREET |         | 0       | 655008  | 32243  |
| Industrial | Light Indust.   | 6 079 000  | 8      | GAMKA STREET |         | 0       | 655009  | 32244  |
| Industrial | Warehouse       | 3 705 000  | 10     | GAMKA STREET |         | 0       | 655010  | 32245  |
| Industrial | Light Indust.   | 5 325 000  | 11     | GAMKA STREET |         | 0       | 659220  | 37389  |

| CATEGORY   | USE DESCRIPTION | Total Val | St No. | Street       | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|-----------|--------|--------------|---------|---------|---------|--------|
| Industrial | Warehouse       | 4 739 000 | 12     | GAMKA STREET |         | 0       | 655011  | 32246  |
| Industrial | Light Indust.   | 3 127 000 | 13     | GAMKA STREET |         | 0       | 659219  | 37388  |
| Industrial | Warehouse       | 4 041 000 | 14     | GAMKA STREET |         | 0       | 655012  | 32247  |
| Industrial | Light Indust.   | 9 792 000 | 15     | GAMKA STREET |         | 0       | 1073941 | 40195  |
| Industrial | Warehouse       | 295 000   | 3      | HYDRO STREET | 1       | 90723   | 448228  | 13520  |
| Industrial | Warehouse       | 275 000   | 3      | HYDRO STREET | 2       | 90724   | 448228  | 13520  |
| Industrial | Warehouse       | 450 000   | 3      | HYDRO STREET | 3       | 90725   | 448228  | 13520  |
| Industrial | Warehouse       | 280 000   | 3      | HYDRO STREET | 4       | 90726   | 448228  | 13520  |
| Industrial | Warehouse       | 465 000   | 3      | HYDRO STREET | 5       | 90727   | 448228  | 13520  |
| Industrial | Warehouse       | 1 000 000 | 3      | HYDRO STREET | 6       | 90728   | 448228  | 13520  |
| Industrial | Warehouse       | 990 000   | 3      | HYDRO STREET | 7       | 90729   | 448228  | 13520  |
| Industrial | Warehouse       | 950 000   | 3      | HYDRO STREET | 8       | 90730   | 448228  | 13520  |
| Industrial | Warehouse       | 2 720 000 | 3      | HYDRO STREET | 9       | 90731   | 448228  | 13520  |
| Industrial | Warehouse       | 960 000   | 3      | HYDRO STREET | 10      | 90732   | 448228  | 13520  |
| Industrial | Warehouse       | 960 000   | 3      | HYDRO STREET | 11      | 90733   | 448228  | 13520  |
| Industrial | Warehouse       | 980 000   | 3      | HYDRO STREET | 12      | 90734   | 448228  | 13520  |
| Industrial | Warehouse       | 960 000   | 3      | HYDRO STREET | 13      | 90735   | 448228  | 13520  |
| Industrial | Warehouse       | 520 000   | 3      | HYDRO STREET | 14      | 90736   | 448228  | 13520  |
| Industrial | Warehouse       | 530 000   | 3      | HYDRO STREET | 15      | 90737   | 448228  | 13520  |
| Industrial | Warehouse       | 1 000 000 | 3      | HYDRO STREET | 16      | 90738   | 448228  | 13520  |
| Industrial | Warehouse       | 530 000   | 3      | HYDRO STREET | 17      | 90739   | 448228  | 13520  |
| Industrial | Warehouse       | 440 000   | 3      | HYDRO STREET | 18      | 90740   | 448228  | 13520  |
| Industrial | Warehouse       | 820 000   | 3      | HYDRO STREET | 19      | 90741   | 448228  | 13520  |
| Industrial | Warehouse       | 530 000   | 3      | HYDRO STREET | 20      | 90742   | 448228  | 13520  |
| Industrial | Warehouse       | 1 860 000 | 3      | HYDRO STREET | 21      | 90743   | 448228  | 13520  |
| Industrial | Warehouse       | 520 000   | 3      | HYDRO STREET | 22      | 90744   | 448228  | 13520  |
| Industrial | Warehouse       | 520 000   | 3      | HYDRO STREET | 23      | 90745   | 448228  | 13520  |
| Industrial | Warehouse       | 530 000   | 3      | HYDRO STREET | 24      | 90746   | 448228  | 13520  |
| Industrial | Warehouse       | 900 000   | 3      | HYDRO STREET | 25      | 90747   | 448228  | 13520  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street       | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|------------|--------|--------------|---------|---------|---------|--------|
| Industrial | Warehouse       | 530 000    | 3      | HYDRO STREET | 26      | 90748   | 448228  | 13520  |
| Industrial | Warehouse       | 510 000    | 3      | HYDRO STREET | 27      | 90749   | 448228  | 13520  |
| Industrial | Warehouse       | 3 610 000  | 3      | HYDRO STREET | 28      | 90750   | 448228  | 13520  |
| Industrial | Warehouse       | 960 000    | 3      | HYDRO STREET | 29      | 90751   | 448228  | 13520  |
| Industrial | Warehouse       | 970 000    | 3      | HYDRO STREET | 30      | 90752   | 448228  | 13520  |
| Industrial | Warehouse       | 1 800 000  | 3      | HYDRO STREET | 31      | 90753   | 448228  | 13520  |
| Industrial | Warehouse       | 960 000    | 3      | HYDRO STREET | 32      | 90754   | 448228  | 13520  |
| Industrial | Warehouse       | 960 000    | 3      | HYDRO STREET | 33      | 90755   | 448228  | 13520  |
| Industrial | Warehouse       | 944 000    | 3      | HYDRO STREET | 34      | 90756   | 448228  | 13520  |
| Industrial | Warehouse       | 944 000    | 3      | HYDRO STREET | 35      | 90757   | 448228  | 13520  |
| Industrial | Industrial Park | 10 484 000 | 4      | HYDRO STREET |         | 0       | 637192  | 13515  |
| Industrial | Warehouse       | 490 000    | 5      | HYDRO STREET | 1       | 90698   | 448227  | 23966  |
| Industrial | Warehouse       | 392 000    | 5      | HYDRO STREET | 2       | 90699   | 448227  | 23966  |
| Industrial | Warehouse       | 1 012 000  | 5      | HYDRO STREET | 3       | 90700   | 448227  | 23966  |
| Industrial | Warehouse       | 1 016 000  | 5      | HYDRO STREET | 4       | 90701   | 448227  | 23966  |
| Industrial | Warehouse       | 1 016 000  | 5      | HYDRO STREET | 5       | 90702   | 448227  | 23966  |
| Industrial | Warehouse       | 1 012 000  | 5      | HYDRO STREET | 6       | 90703   | 448227  | 23966  |
| Industrial | Warehouse       | 2 024 000  | 5      | HYDRO STREET | 7       | 90704   | 448227  | 23966  |
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET | 8       | 90705   | 448227  | 23966  |
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET | 9       | 90706   | 448227  | 23966  |
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET | 10      | 90707   | 448227  | 23966  |
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET | 11      | 90708   | 448227  | 23966  |
| Industrial | Warehouse       | 1 275 000  | 5      | HYDRO STREET | 12      | 90709   | 448227  | 23966  |
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET | 13      | 90710   | 448227  | 23966  |
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET | 14      | 90711   | 448227  | 23966  |
| Industrial | Warehouse       | 1 275 000  | 5      | HYDRO STREET | 15      | 90712   | 448227  | 23966  |
| Industrial | Warehouse       | 1 275 000  | 5      | HYDRO STREET | 16      | 90713   | 448227  | 23966  |
| Industrial | Warehouse       | 1 275 000  | 5      | HYDRO STREET | 17      | 90714   | 448227  | 23966  |
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET | 18      | 90715   | 448227  | 23966  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street        | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|------------|--------|---------------|---------|---------|---------|--------|
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET  | 19      | 90716   | 448227  | 23966  |
| Industrial | Workshop        | 1 020 000  | 5      | HYDRO STREET  | 20      | 90717   | 448227  | 23966  |
| Industrial | Warehouse       | 1 020 000  | 5      | HYDRO STREET  | 21      | 90718   | 448227  | 23966  |
| Industrial | Warehouse       | 1 016 000  | 5      | HYDRO STREET  | 22      | 90719   | 448227  | 23966  |
| Industrial | Warehouse       | 1 016 000  | 5      | HYDRO STREET  | 23      | 90720   | 448227  | 23966  |
| Industrial | Warehouse       | 1 000 000  | 5      | HYDRO STREET  | 24      | 90721   | 448227  | 23966  |
| Industrial | Warehouse       | 1 000 000  | 5      | HYDRO STREET  | 25      | 90722   | 448227  | 23966  |
| Industrial | Industrial Park | 13 941 000 | 6      | HYDRO STREET  |         | 0       | 637191  | 13514  |
| Industrial | Workshop        | 16 270 000 | 8      | HYDRO STREET  |         | 0       | 637190  | 13513  |
| Industrial | Light Indust.   | 10 274 000 | 10     | HYDRO STREET  |         | 0       | 637189  | 13512  |
| Industrial | Light Indust.   | 7 400 000  | 1      | KARIGA STREET |         | 0       | 655022  | 32257  |
| Industrial | Warehouse       | 4 047 000  | 2      | KARIGA STREET |         | 0       | 655015  | 32250  |
| Industrial | Industrial Park | 8 750 000  | 3      | KARIGA STREET |         | 0       | 655023  | 32258  |
| Industrial | Light Indust.   | 6 549 000  | 4      | KARIGA STREET |         | 0       | 655013  | 32249  |
| Industrial | Vac Ind Land    | 2 503 200  | 5      | KARIGA STREET |         | 0       | 655024  | 32259  |
| Industrial | Warehouse       | 725 000    | 6      | KARIGA STREET | 1       | 105494  | 448688  | 32248  |
| Industrial | Workshop        | 520 000    | 6      | KARIGA STREET | 2       | 105495  | 448688  | 32248  |
| Industrial | Warehouse       | 520 000    | 6      | KARIGA STREET | 3       | 105496  | 448688  | 32248  |
| Industrial | Warehouse       | 450 000    | 6      | KARIGA STREET | 4       | 105497  | 448688  | 32248  |
| Industrial | Workshop        | 520 000    | 6      | KARIGA STREET | 5       | 105498  | 448688  | 32248  |
| Industrial | Warehouse       | 520 000    | 6      | KARIGA STREET | 6       | 105499  | 448688  | 32248  |
| Industrial | Warehouse       | 520 000    | 6      | KARIGA STREET | 7       | 105500  | 448688  | 32248  |
| Industrial | Workshop        | 725 000    | 6      | KARIGA STREET | 8       | 105501  | 448688  | 32248  |
| Industrial | Vac Ind Land    | 2 503 200  | 7      | KARIGA STREET |         | 0       | 655026  | 32260  |
| Industrial | Warehouse       | 3 134 000  | 9      | KARIGA STREET |         | 0       | 658047  | 35497  |
| Industrial | Light Indust.   | 4 047 000  | 10     | KARIGA STREET |         | 0       | 659216  | 37385  |
| Industrial | Light Indust.   | 3 103 000  | 11     | KARIGA STREET |         | 0       | 658049  | 35499  |
| Industrial | Light Indust.   | 4 064 000  | 12     | KARIGA STREET |         | 0       | 659215  | 37384  |
| Industrial | Light Indust.   | 3 156 000  | 13     | KARIGA STREET |         | 0       | 658051  | 35500  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street        | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|------------|--------|---------------|---------|---------|---------|--------|
| Industrial | Light Indust.   | 3 996 000  | 14     | KARIGA STREET |         | 0       | 659214  | 37383  |
| Industrial | Light Indust.   | 3 784 000  | 15     | KARIGA STREET |         | 0       | 655027  | 32264  |
| Industrial | Light Indust.   | 5 192 000  | 16     | KARIGA STREET |         | 0       | 659213  | 37382  |
| Industrial | Light Indust.   | 6 991 000  | 17     | KARIGA STREET |         | 0       | 655028  | 32265  |
| Industrial | Light Indust.   | 1 600 000  | 18     | KARIGA STREET |         | 0       | 659212  | 37381  |
| Industrial | Other           | -          | 19     | KARIGA STREET | 1       | 7534303 | 659170  | 37341  |
| Industrial | Other           | -          | 19     | KARIGA STREET | 2       | 7534304 | 659170  | 37341  |
| Industrial | Light Indust.   | 4 129 000  | 19     | KARIGA STREET |         | 0       | 659170  | 37341  |
| Industrial | Light Indust.   | -          | 20     | KARIGA STREET |         | 0       | 659211  | 37380  |
| Industrial | Light Indust.   | 6 233 000  | 22     | KARIGA STREET |         | 0       | 659210  | 37379  |
| Industrial | Light Indust.   | 4 794 000  | 24     | KARIGA STREET |         | 0       | 659209  | 37378  |
| Industrial | Office          | 1 798 000  | 30     | KARIGA STREET | 1       | 176020  | 659169  | 37340  |
| Industrial | Office          | 1 810 000  | 30     | KARIGA STREET | 2       | 176021  | 659169  | 37340  |
| Industrial | Workshop        | 4 668 000  | 32     | KARIGA STREET |         | 0       | 659167  | 37339  |
| Industrial | Workshop        | 4 119 000  | 9A     | KARIGA STREET |         | 0       | 658048  | 35498  |
| Industrial | Warehouse       | 8 950 000  | 2      | KAYMOR STREET |         | 0       | 696602  | 34844  |
| Industrial | Offices&Retail  | 20 720 000 | 3      | KAYMOR STREET |         | 0       | 696633  | 35778  |
| Industrial | Warehouse       | 6 057 000  | 5      | KAYMOR STREET |         | 0       | 659063  | 37221  |
| Industrial | Warehouse       | -          | 5      | KAYMOR STREET |         | 0       | 654975  | 32197  |
| Industrial | Warehouse       | 7 846 000  | 6      | KAYMOR STREET |         | 0       | 654958  | 32178  |
| Industrial | Light Indust.   | 6 600 000  | 7      | KAYMOR STREET |         | 0       | 659064  | 37222  |
| Industrial | Warehouse       | 6 580 000  | 9      | KAYMOR STREET |         | 0       | 654966  | 32189  |
| Industrial | Serv Industrial | 10 529 000 | 11     | KAYMOR STREET |         | 0       | 654968  | 32190  |
| Industrial | Warehouse       | 8 021 000  | 12     | KAYMOR STREET |         | 0       | 654962  | 32181  |
| Industrial | Light Indust.   | 3 800 000  | 13     | KAYMOR STREET |         | 0       | 654969  | 32191  |
| Industrial | Light Indust.   | 6 562 000  | 14     | KAYMOR STREET |         | 0       | 654963  | 32182  |
| Industrial | Light Indust.   | 4 913 000  | 15     | KAYMOR STREET |         | 0       | 654970  | 32192  |
| Industrial | Warehouse       | 1 122 000  | 16     | KAYMOR STREET | 1       | 118015  | 450493  | 32183  |
| Industrial | Warehouse       | 1 338 000  | 16     | KAYMOR STREET | 2       | 118016  | 450493  | 32183  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street         | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|------------|--------|----------------|---------|---------|---------|--------|
| Industrial | Warehouse       | 1 560 000  | 16     | KAYMOR STREET  | 3       | 118017  | 450493  | 32183  |
| Industrial | Warehouse       | 1 650 000  | 16     | KAYMOR STREET  | 4       | 118018  | 450493  | 32183  |
| Industrial | Warehouse       | 1 650 000  | 16     | KAYMOR STREET  | 5       | 118019  | 450493  | 32183  |
| Industrial | Warehouse       | 1 650 000  | 16     | KAYMOR STREET  | 6       | 118020  | 450493  | 32183  |
| Industrial | Warehouse       | 1 044 000  | 16     | KAYMOR STREET  | 7       | 118021  | 450493  | 32183  |
| Industrial | Light Indust.   | 4 340 000  | 17     | KAYMOR STREET  |         | 0       | 654971  | 32193  |
| Industrial | Workshop        | 4 802 000  | 19     | KAYMOR STREET  |         | 0       | 654972  | 32194  |
| Industrial | Light Indust.   | 4 400 000  | 21     | KAYMOR STREET  |         | 0       | 654973  | 32195  |
| Industrial | Warehouse       | -          | 23     | KAYMOR STREET  |         | 0       | 654974  | 32196  |
| Industrial | Workshop        | 3 500 000  | 1      | KOUGA STREET   |         | 0       | 654991  | 32222  |
| Industrial | Industrial Park | 10 314 000 | 2      | KOUGA STREET   |         | 0       | 657793  | 35220  |
| Industrial | Workshop        | 3 581 000  | 3      | KOUGA STREET   |         | 0       | 655003  | 32239  |
| Industrial | Light Indust.   | 4 275 000  | 5      | KOUGA STREET   |         | 0       | 655002  | 32238  |
| Industrial | Light Indust.   | 4 522 000  | 6      | KOUGA STREET   |         | 0       | 654982  | 32209  |
| Industrial | Warehouse       | 4 345 000  | 7      | KOUGA STREET   |         | 0       | 655001  | 32237  |
| Industrial | Light Indust.   | 2 200 000  | 8      | KOUGA STREET   |         | 0       | 654984  | 32210  |
| Industrial | Warehouse       | 3 029 000  | 9      | KOUGA STREET   |         | 0       | 655000  | 32236  |
| Industrial | Light Indust.   | 9 187 000  | 10     | KOUGA STREET   |         | 0       | 657373  | 34637  |
| Industrial | Warehouse       | 3 900 000  | 11     | KOUGA STREET   |         | 0       | 654999  | 32235  |
| Industrial | Warehouse       | 5 536 000  | 13     | KOUGA STREET   |         | 0       | 654998  | 32234  |
| Industrial | Warehouse       | 4 145 000  | 14     | KOUGA STREET   |         | 0       | 654985  | 32213  |
| Industrial | Warehouse       | 2 970 000  | 15     | KOUGA STREET   |         | 0       | 654997  | 32233  |
| Industrial | Light Indust.   | 5 351 000  | 16     | KOUGA STREET   |         | 0       | 654986  | 32214  |
| Industrial | Warehouse       | 3 595 000  | 17     | KOUGA STREET   |         | 0       | 654996  | 32232  |
| Industrial | Warehouse       | 8 625 000  | 1      | KRAKEEL STREET |         | 0       | 654977  | 32199  |
| Industrial | Workshop        | 1 070 000  | 2      | KRAKEEL STREET | 1       | 88006   | 448151  | 32200  |
| Industrial | Workshop        | 1 064 000  | 2      | KRAKEEL STREET | 2       | 88007   | 448151  | 32200  |
| Industrial | Workshop        | 1 486 000  | 2      | KRAKEEL STREET | 3       | 88008   | 448151  | 32200  |
| Industrial | Workshop        | 1 461 000  | 2      | KRAKEEL STREET | 4       | 88009   | 448151  | 32200  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street         | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|------------|--------|----------------|---------|---------|---------|--------|
| Industrial | Workshop        | 1 201 000  | 2      | KRAKEEL STREET | 5       | 88010   | 448151  | 32200  |
| Industrial | Warehouse       | -          | 3      | KRAKEEL STREET |         | 0       | 654976  | 32198  |
| Industrial | Warehouse       | 588 000    | 4      | KRAKEEL STREET | 1       | 91593   | 448267  | 35085  |
| Industrial | Warehouse       | 582 000    | 4      | KRAKEEL STREET | 2       | 91594   | 448267  | 35085  |
| Industrial | Warehouse       | 582 000    | 4      | KRAKEEL STREET | 3       | 91595   | 448267  | 35085  |
| Industrial | Warehouse       | 588 000    | 4      | KRAKEEL STREET | 4       | 91596   | 448267  | 35085  |
| Industrial | Warehouse       | 516 000    | 4      | KRAKEEL STREET | 5       | 91597   | 448267  | 35085  |
| Industrial | Warehouse       | 516 000    | 4      | KRAKEEL STREET | 6       | 91598   | 448267  | 35085  |
| Industrial | Warehouse       | 582 000    | 4      | KRAKEEL STREET | 7       | 91599   | 448267  | 35085  |
| Industrial | Warehouse       | 588 000    | 4      | KRAKEEL STREET | 8       | 91600   | 448267  | 35085  |
| Industrial | Warehouse       | 588 000    | 4      | KRAKEEL STREET | 9       | 91601   | 448267  | 35085  |
| Industrial | Warehouse       | 522 000    | 4      | KRAKEEL STREET | 10      | 91602   | 448267  | 35085  |
| Industrial | Warehouse       | 846 000    | 4      | KRAKEEL STREET | 11      | 91603   | 448267  | 35085  |
| Industrial | Warehouse       | 588 000    | 4      | KRAKEEL STREET | 12      | 91604   | 448267  | 35085  |
| Industrial | Warehouse       | 588 000    | 4      | KRAKEEL STREET | 13      | 91605   | 448267  | 35085  |
| Industrial | Warehouse       | 594 000    | 4      | KRAKEEL STREET | 14      | 91606   | 448267  | 35085  |
| Industrial | Warehouse       | 588 000    | 4      | KRAKEEL STREET | 15      | 91607   | 448267  | 35085  |
| Industrial | Warehouse       | 588 000    | 4      | KRAKEEL STREET | 16      | 91608   | 448267  | 35085  |
| Industrial | Warehouse       | 594 000    | 4      | KRAKEEL STREET | 17      | 91609   | 448267  | 35085  |
| Industrial | Warehouse       | 630 000    | 4      | KRAKEEL STREET | 18      | 91610   | 448267  | 35085  |
| Industrial | Warehouse       | 42 600 000 | 5      | LA BELLE ROAD  |         | 0       | 1065372 | 40215  |
| Industrial | Warehouse       | 46 000 000 | 6      | LA BELLE ROAD  |         | 0       | 648305  | 25271  |
| Industrial | Warehouse       | 26 700 000 | 8      | LA BELLE ROAD  |         | 0       | 637209  | 13552  |
| Industrial | Warehouse       | 34 500 000 | 9      | LA BELLE ROAD  |         | 0       | 637213  | 13560  |
| Industrial | Service station | 5 750 000  | 11     | LA BELLE ROAD  | 1       | 92453   | 448299  | 24478  |
| Industrial | Flat            | 656 000    | 11     | LA BELLE ROAD  | 2       | 92454   | 448299  | 24478  |
| Industrial | Warehouse       | 1 117 000  | 11     | LA BELLE ROAD  | 3       | 92455   | 448299  | 24478  |
| Industrial | Warehouse       | 1 117 000  | 11     | LA BELLE ROAD  | 4       | 92456   | 448299  | 24478  |
| Industrial | Warehouse       | 1 004 000  | 11     | LA BELLE ROAD  | 5       | 92457   | 448299  | 24478  |

| CATEGORY   | USE DESCRIPTION  | Total Val  | St No. | Street        | Unit No | Sect ID | LIS Key  | ERF No |
|------------|------------------|------------|--------|---------------|---------|---------|----------|--------|
| Industrial | Warehouse        | 1 004 000  | 11     | LA BELLE ROAD | 6       | 92458   | 448299   | 24478  |
| Industrial | Warehouse        | 998 000    | 11     | LA BELLE ROAD | 7       | 92459   | 448299   | 24478  |
| Industrial | Warehouse        | 1 284 000  | 11     | LA BELLE ROAD | 9       | 92461   | 448299   | 24478  |
| Industrial | Warehouse        | 1 284 000  | 11     | LA BELLE ROAD | 10      | 92462   | 448299   | 24478  |
| Industrial | Warehouse        | 1 296 000  | 11     | LA BELLE ROAD | 11      | 92463   | 448299   | 24478  |
| Industrial | Warehouse        | 1 296 000  | 11     | LA BELLE ROAD | 12      | 92464   | 448299   | 24478  |
| Industrial | Workshop         | 1 278 000  | 11     | LA BELLE ROAD | 14      | 194741  | 448299   | 24478  |
| Industrial | Workshop         | 1 284 000  | 11     | LA BELLE ROAD | 15      | 194742  | 448299   | 24478  |
| Industrial | Serv Industrial  | 41 856 000 | 13     | LA BELLE ROAD |         | 0       | 637215   | 13562  |
| Industrial | Subdivisions     | -          | 21A    | LA BELLE ROAD |         | 0       | 706039   | 16955  |
| Industrial | Transformer Site | 120 000    | 25B    | LA BELLE ROAD |         | 0       | 79031253 | 41210  |
| Industrial | Light Indust.    | 3 300 000  | 1      | PALMIET ROAD  |         | 0       | 659149   | 37322  |
| Industrial | Light Indust.    | 4 842 000  | 2      | PALMIET ROAD  |         | 0       | 659148   | 37321  |
| Industrial | Light Indust.    | 4 600 000  | 3      | PALMIET ROAD  |         | 0       | 659150   | 37323  |
| Industrial | Workshop         | 1 714 000  | 4      | PALMIET ROAD  | 1       | 162951  | 659147   | 37320  |
| Industrial | Workshop         | 1 321 000  | 4      | PALMIET ROAD  | 2       | 162952  | 659147   | 37320  |
| Industrial | Workshop         | 1 170 000  | 4      | PALMIET ROAD  | 3       | 162953  | 659147   | 37320  |
| Industrial | Workshop         | 1 566 000  | 4      | PALMIET ROAD  | 4       | 162954  | 659147   | 37320  |
| Industrial | Workshop         | 4 800 000  | 5      | PALMIET ROAD  |         | 0       | 659151   | 37324  |
| Industrial | Light Indust.    | 5 262 000  | 6      | PALMIET ROAD  |         | 0       | 659182   | 37352  |
| Industrial | Light Indust.    | 5 811 000  | 7      | PALMIET ROAD  |         | 0       | 659152   | 37325  |
| Industrial | Light Indust.    | 4 832 000  | 8      | PALMIET ROAD  |         | 0       | 659183   | 37353  |
| Industrial | Light Indust.    | 4 302 000  | 9      | PALMIET ROAD  |         | 0       | 659153   | 37326  |
| Industrial | Vac Ind Land     | 1 575 000  | 11     | PALMIET ROAD  |         | 0       | 659154   | 37327  |
| Industrial | Light Indust.    | 4 502 000  | 12     | PALMIET ROAD  |         | 0       | 659207   | 37376  |
| Industrial | Light Indust.    | 3 200 000  | 13     | PALMIET ROAD  |         | 0       | 659155   | 37328  |
| Industrial | Light Indust.    | 4 286 000  | 14     | PALMIET ROAD  |         | 0       | 659208   | 37377  |
| Industrial | Light Indust.    | 5 129 000  | 15     | PALMIET ROAD  |         | 0       | 659156   | 37329  |
| Industrial | Light Indust.    | 5 407 000  | 16     | PALMIET ROAD  |         | 0       | 659171   | 37342  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street                | Unit No | Sect ID | LIS Key  | ERF No |
|------------|-----------------|------------|--------|-----------------------|---------|---------|----------|--------|
| Industrial | Light Indust.   | 4 377 000  | 17     | PALMIET ROAD          |         | 0       | 659158   | 37330  |
| Industrial | Light Indust.   | 5 374 000  | 18     | PALMIET ROAD          |         | 0       | 659165   | 37337  |
| Industrial | Light Indust.   | 3 448 000  | 19     | PALMIET ROAD          |         | 0       | 659159   | 37331  |
| Industrial | Warehouse       | 4 292 000  | 21     | PALMIET ROAD          |         | 0       | 659160   | 37332  |
| Industrial | Light Indust.   | 5 264 000  | 23     | PALMIET ROAD          |         | 0       | 659161   | 37333  |
| Industrial | Light Indust.   | 4 100 000  | 25     | PALMIET ROAD          |         | 0       | 659162   | 37334  |
| Industrial | Light Indust.   | 5 000 000  | 27     | PALMIET ROAD          |         | 0       | 659163   | 37335  |
| Industrial | Vac Ind Land    | 2 600 000  | 1      | RIVERS EDGE PARK NONE |         | 0       | 27765210 | 40768  |
| Industrial | Workshop        | 14 080 000 | 3      | RIVERS EDGE PARK NONE |         | 0       | 27765214 | 40766  |
| Industrial | Vac Ind Land    | 8 500 000  | 4      | RIVERS EDGE PARK NONE |         | 0       | 27765216 | 40765  |
| Industrial | Vac Ind Land    | 9 500 000  | 5      | RIVERS EDGE PARK NONE |         | 0       | 27765220 | 40764  |
| Industrial | Warehouse       | 22 500 000 | 6      | RIVERS EDGE PARK NONE |         | 0       | 27765224 | 40763  |
| Industrial | Warehouse       | 13 300 000 | 1      | SQUARE STREET         |         | 0       | 77535450 | 40872  |
| Industrial | Warehouse       | 11 300 000 | 2      | SQUARE STREET         |         | 0       | 77535388 | 40871  |
| Industrial | Light Indust.   | 10 100 000 | 3      | SQUARE STREET         |         | 0       | 77535396 | 40891  |
| Industrial | Vac Ind Land    | 2 620 100  | 5      | SQUARE STREET         |         | 0       | 77535400 | 40892  |
| Industrial | Vac Ind Land    | 2 642 900  | 7      | SQUARE STREET         |         | 0       | 77535402 | 40893  |
| Industrial | Vac Ind Land    | 2 635 300  | 9      | SQUARE STREET         |         | 0       | 77535416 | 40894  |
| Industrial | Vac Ind Land    | 2 760 000  | 11     | SQUARE STREET         |         | 0       | 77535414 | 40895  |
| Industrial | Vac Ind Land    | 6 100 000  | 13     | SQUARE STREET         |         | 0       | 77535412 | 40896  |
| Industrial | Warehouse       | 17 600 000 | 20     | SQUARE STREET         |         | 0       | 83146395 | 41214  |
| Industrial | Light Indust.   | 5 699 000  | 1      | TEDRIC AVENUE         |         | 0       | 639461   | 15990  |
| Industrial | Warehouse       | 2 098 000  | 2      | TEDRIC AVENUE         |         | 0       | 639472   | 16001  |
| Industrial | Workshop        | 6 044 000  | 4      | TEDRIC AVENUE         |         | 0       | 639473   | 16002  |
| Industrial | Warehouse       | 2 466 000  | 5      | TEDRIC AVENUE         | 1       | 106682  | 448720   | 34747  |
| Industrial | Warehouse       | 2 472 000  | 5      | TEDRIC AVENUE         | 2       | 106683  | 448720   | 34747  |
| Industrial | Warehouse       | 1 938 000  | 5      | TEDRIC AVENUE         | 3       | 106684  | 448720   | 34747  |
| Industrial | Warehouse       | 1 938 000  | 5      | TEDRIC AVENUE         | 4       | 106685  | 448720   | 34747  |
| Industrial | Warehouse       | 858 000    | 5      | TEDRIC AVENUE         | 5       | 106686  | 448720   | 34747  |

| CATEGORY   | USE DESCRIPTION         | Total Val | St No. | Street        | Unit No | Sect ID | LIS Key | ERF No |
|------------|-------------------------|-----------|--------|---------------|---------|---------|---------|--------|
| Industrial | Warehouse               | 3 374 000 | 6      | TEDRIC AVENUE |         | 0       | 639505  | 16038  |
| Industrial | Vac Ind Land            | 6 489 000 | 8      | TEDRIC AVENUE |         | 0       | 639506  | 16039  |
| Industrial | Serv Industrial         | 8 864 000 | 9      | TEDRIC AVENUE |         | 0       | 707774  | 36102  |
| Industrial | Light Indust.           | 3 990 000 | 11     | TEDRIC AVENUE |         | 0       | 639464  | 15995  |
| Industrial | Warehouse               | 7 450 000 | 12     | TEDRIC AVENUE |         | 0       | 637202  | 13533  |
| Industrial | Light Indust.           | 4 132 000 | 13     | TEDRIC AVENUE |         | 0       | 639465  | 15996  |
| Industrial | Warehouse               | 3 800 000 | 14     | TEDRIC AVENUE |         | 0       | 637201  | 13532  |
| Industrial | Serv Industrial         | 3 631 000 | 15     | TEDRIC AVENUE |         | 0       | 700643  | 15997  |
| Industrial | Light Indust.           | 2 592 000 | 16     | TEDRIC AVENUE |         | 0       | 637200  | 13531  |
| Industrial | Serv Industrial         | 6 925 000 | 17     | TEDRIC AVENUE |         | 0       | 639466  | 15998  |
| Industrial | Industrial Park         | 6 000 000 | 19     | TEDRIC AVENUE |         | 0       | 637205  | 13539  |
| Industrial | Warehouse               | 2 800 000 | 21     | TEDRIC AVENUE |         | 0       | 637204  | 13538  |
| Industrial | Light Indust.           | 5 283 000 | 23A    | TEDRIC AVENUE |         | 0       | 644666  | 21676  |
| Industrial | Warehouse               | 5 306 000 | 23B    | TEDRIC AVENUE |         | 0       | 644667  | 21677  |
| Industrial | Light Indust.           | 2 600 000 | 23C    | TEDRIC AVENUE |         | 0       | 644668  | 21678  |
| Industrial | Vacant Residential Land | 90 000    | 23D    | TEDRIC AVENUE |         | 0       | 706032  | 16943  |
| Industrial | Warehouse               | 9 500 000 | 25A    | TEDRIC AVENUE |         | 0       | 637203  | 13534  |
| Industrial | Warehouse               | 5 138 000 | 1      | TRAKA STREET  |         | 0       | 655037  | 32275  |
| Industrial | Warehouse               | 4 380 000 | 4      | TRAKA STREET  |         | 0       | 655039  | 32277  |
| Industrial | Light Indust.           | 2 247 000 | 5      | TRAKA STREET  |         | 0       | 659058  | 37205  |
| Industrial | Warehouse               | 5 922 000 | 6      | TRAKA STREET  |         | 0       | 655040  | 32278  |
| Industrial | Light Indust.           | 2 700 000 | 7      | TRAKA STREET  |         | 0       | 655016  | 32251  |
| Industrial | Warehouse               | 4 263 000 | 8      | TRAKA STREET  |         | 0       | 700894  | 32279  |
| Industrial | Warehouse               | 5 338 000 | 9      | TRAKA STREET  |         | 0       | 655017  | 32252  |
| Industrial | Light Indust.           | 4 278 000 | 10     | TRAKA STREET  |         | 0       | 700895  | 32280  |
| Industrial | Warehouse               | 5 359 000 | 11     | TRAKA STREET  |         | 0       | 655018  | 32253  |
| Industrial | Workshop                | 2 150 000 | 12     | TRAKA STREET  | 1       | 108361  | 448756  | 34990  |
| Industrial | Workshop                | 1 820 000 | 12     | TRAKA STREET  | 2       | 108362  | 448756  | 34990  |
| Industrial | Workshop                | 1 820 000 | 12     | TRAKA STREET  | 3       | 108363  | 448756  | 34990  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street        | Unit No | Sect ID | LIS Key  | ERF No |
|------------|-----------------|------------|--------|---------------|---------|---------|----------|--------|
| Industrial | Workshop        | 1 820 000  | 12     | TRAKA STREET  | 4       | 108364  | 448756   | 34990  |
| Industrial | Workshop        | 1 820 000  | 12     | TRAKA STREET  | 5       | 108365  | 448756   | 34990  |
| Industrial | Workshop        | 1 820 000  | 12     | TRAKA STREET  | 6       | 108366  | 448756   | 34990  |
| Industrial | Workshop        | 1 820 000  | 12     | TRAKA STREET  | 7       | 108367  | 448756   | 34990  |
| Industrial | Workshop        | 1 820 000  | 12     | TRAKA STREET  | 8       | 108368  | 448756   | 34990  |
| Industrial | Workshop        | 1 820 000  | 12     | TRAKA STREET  | 9       | 108369  | 448756   | 34990  |
| Industrial | Workshop        | 1 820 000  | 12     | TRAKA STREET  | 10      | 108370  | 448756   | 34990  |
| Industrial | Warehouse       | 8 411 000  | 13     | TRAKA STREET  |         | 0       | 655019   | 32254  |
| Industrial | Warehouse       | 4 588 000  | 15     | TRAKA STREET  |         | 0       | 655020   | 32255  |
| Industrial | Warehouse       | 27 400 000 | 5      | VIRO CRESCENT |         | 0       | 85262324 | 41251  |
| Industrial | Vac Ind Land    | 13 600 000 | 10     | VIRO CRESCENT |         | 0       | 77535446 | 40915  |
| Industrial | Light Indust.   | 22 600 000 | 11     | VIRO CRESCENT |         | 0       | 83442380 | 41211  |
| Industrial | Warehouse       | 25 000 000 | 2      | WATT STREET   |         | 0       | 19786303 | 39846  |
| Industrial | Vac Ind Land    | 2 477 600  | 3      | WELD STREET   |         | 0       | 77535398 | 40900  |
| Industrial | Vac Ind Land    | 2 846 200  | 5      | WELD STREET   |         | 0       | 77535404 | 40899  |
| Industrial | Warehouse       | 6 000 000  | 7      | WELD STREET   |         | 0       | 77535406 | 40898  |
| Industrial | Vac Ind Land    | 2 700 000  | 9      | WELD STREET   |         | 0       | 77535408 | 40897  |
| Industrial | Serv St&Other   | 28 400 000 | 1      | WILLOW ROAD   |         | 0       | 806064   | 38761  |
| Industrial | Serv Industrial | 4 200 000  | 3      | WILLOW ROAD   |         | 0       | 637218   | 13575  |
| Industrial | Light Indust.   | 3 400 000  | 6      | WILLOW ROAD   |         | 0       | 659166   | 37338  |
| Industrial | Light Indust.   | 2 912 000  | 8      | WILLOW ROAD   |         | 0       | 655029   | 32266  |
| Industrial | Light Indust.   | 5 188 000  | 10     | WILLOW ROAD   |         | 0       | 655030   | 32267  |
| Industrial | Warehouse       | 2 200 000  | 11     | WILLOW ROAD   | 1       | 7538533 | 21423257 | 40749  |
| Industrial | Warehouse       | 3 000 000  | 11     | WILLOW ROAD   | 2       | 7538534 | 21423257 | 40749  |
| Industrial | Warehouse       | 4 000 000  | 11     | WILLOW ROAD   | 3       | 7538535 | 21423257 | 40749  |
| Industrial | Warehouse       | 4 300 000  | 11     | WILLOW ROAD   | 4       | 7538536 | 21423257 | 40749  |
| Industrial | Warehouse       | 4 200 000  | 11     | WILLOW ROAD   | 5       | 7538537 | 21423257 | 40749  |
| Industrial | Warehouse       | 4 200 000  | 11     | WILLOW ROAD   | 6       | 7538538 | 21423257 | 40749  |
| Industrial | Warehouse       | 3 400 000  | 11     | WILLOW ROAD   | 7       | 7538539 | 21423257 | 40749  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street      | Unit No | Sect ID | LIS Key  | ERF No |
|------------|-----------------|------------|--------|-------------|---------|---------|----------|--------|
| Industrial | Warehouse       | 3 400 000  | 11     | WILLOW ROAD | 8       | 7538540 | 21423257 | 40749  |
| Industrial | Warehouse       | 3 400 000  | 11     | WILLOW ROAD | 9       | 7538541 | 21423257 | 40749  |
| Industrial | Warehouse       | 3 600 000  | 11     | WILLOW ROAD | 10      | 7538542 | 21423257 | 40749  |
| Industrial | Warehouse       | 2 600 000  | 11     | WILLOW ROAD | 11      | 7538543 | 21423257 | 40749  |
| Industrial | Warehouse       | 2 600 000  | 11     | WILLOW ROAD | 12      | 7538544 | 21423257 | 40749  |
| Industrial | Warehouse       | 2 600 000  | 11     | WILLOW ROAD | 13      | 7538545 | 21423257 | 40749  |
| Industrial | Warehouse       | 2 600 000  | 11     | WILLOW ROAD | 14      | 7538546 | 21423257 | 40749  |
| Industrial | Warehouse       | 2 600 000  | 11     | WILLOW ROAD | 15      | 7538547 | 21423257 | 40749  |
| Industrial | Warehouse       | 2 600 000  | 11     | WILLOW ROAD | 16      | 7538548 | 21423257 | 40749  |
| Industrial | Warehouse       | 2 000 000  | 11     | WILLOW ROAD | 17      | 7538549 | 21423257 | 40749  |
| Industrial | Warehouse       | 7 800 000  | 11     | WILLOW ROAD | 18      | 7538550 | 21423257 | 40749  |
| Industrial | Warehouse       | 7 063 000  | 12     | WILLOW ROAD |         | 0       | 655031   | 32268  |
| Industrial | Warehouse       | 1 300 000  | 14     | WILLOW ROAD | 1       | 7538601 | 655032   | 32269  |
| Industrial | Warehouse       | 1 050 000  | 14     | WILLOW ROAD | 2       | 7538602 | 655032   | 32269  |
| Industrial | Warehouse       | 2 900 000  | 14     | WILLOW ROAD | 3       | 7538603 | 655032   | 32269  |
| Industrial | Light Indust.   | 7 599 000  | 16     | WILLOW ROAD |         | 0       | 657530   | 34821  |
| Industrial | Industrial Park | 7 539 000  | 19     | WILLOW ROAD |         | 0       | 637193   | 13516  |
| Industrial | Warehouse       | 4 062 000  | 20     | WILLOW ROAD |         | 0       | 655034   | 32272  |
| Industrial | Light Indust.   | 6 602 000  | 22     | WILLOW ROAD |         | 0       | 655035   | 32273  |
| Industrial | Light Indust.   | 6 611 000  | 24     | WILLOW ROAD |         | 0       | 655036   | 32274  |
| Industrial | Serv Industrial | 5 155 000  | 28     | WILLOW ROAD |         | 0       | 655038   | 32276  |
| Industrial | Light Indust.   | 25 700 000 | 29     | WILLOW ROAD |         | 0       | 637188   | 13510  |
| Industrial | Warehouse       | 8 795 000  | 30     | WILLOW ROAD |         | 0       | 637199   | 13530  |
| Industrial | Light Indust.   | 2 463 000  | 32     | WILLOW ROAD |         | 0       | 700645   | 29339  |
| Industrial | Serv Industrial | 3 208 000  | 36     | WILLOW ROAD |         | 0       | 639508   | 16040  |
| Industrial | Warehouse       | 4 361 000  | 38     | WILLOW ROAD |         | 0       | 639509   | 16041  |
| Industrial | Light Indust.   | 6 047 000  | 40     | WILLOW ROAD |         | 0       | 639510   | 16042  |
| Industrial | Light Indust.   | 3 332 000  | 42     | WILLOW ROAD |         | 0       | 639467   | 15999  |
| Industrial | Light Indust.   | 1 850 000  | 44     | WILLOW ROAD |         | 0       | 639471   | 16000  |

| CATEGORY   | USE DESCRIPTION | Total Val  | St No. | Street          | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|------------|--------|-----------------|---------|---------|---------|--------|
| Industrial | Light Indust.   | 4 605 000  | 50     | WILLOW ROAD     |         | 0       | 655042  | 32284  |
| Industrial | Workshop        | 6 432 000  | 52     | WILLOW ROAD     |         | 0       | 655021  | 32256  |
| Industrial | Warehouse       | 8 200 000  | 54     | WILLOW ROAD     |         | 0       | 655006  | 32241  |
| Industrial | Workshop        | 1 944 000  | 58     | WILLOW ROAD     | 1       | 118009  | 450491  | 34863  |
| Industrial | Workshop        | 5 856 000  | 58     | WILLOW ROAD     | 2       | 118010  | 450491  | 34863  |
| Industrial | Workshop        | 1 950 000  | 58     | WILLOW ROAD     | 3       | 118011  | 450491  | 34863  |
| Industrial | Workshop        | 1 950 000  | 58     | WILLOW ROAD     | 4       | 118012  | 450491  | 34863  |
| Industrial | Workshop        | 1 956 000  | 58     | WILLOW ROAD     | 5       | 118013  | 450491  | 34863  |
| Industrial | Workshop        | 1 962 000  | 58     | WILLOW ROAD     | 6       | 118014  | 450491  | 34863  |
| Industrial | Warehouse       | 2 900 000  | 58     | WILLOW ROAD     |         | 0       | 654987  | 32215  |
| Industrial | Light Indust.   | 3 800 000  | 64     | WILLOW ROAD     |         | 0       | 658052  | 35502  |
| Industrial | Light Indust.   | 5 151 000  | 66     | WILLOW ROAD     |         | 0       | 654989  | 32220  |
| Industrial | Light Indust.   | 4 958 000  | 68     | WILLOW ROAD     |         | 0       | 654990  | 32221  |
| Industrial | Light Indust.   | 4 634 000  | 70     | WILLOW ROAD     |         | 0       | 654981  | 32206  |
| Industrial | Light Indust.   | 6 870 000  | 76     | WILLOW ROAD     |         | 0       | 658291  | 35935  |
| Industrial | Light Indust.   | 5 020 000  | 78     | WILLOW ROAD     |         | 0       | 654964  | 32184  |
| Industrial | Workshop        | 1 206 000  | 80     | WILLOW ROAD     | 1       | 134191  | 654951  | 32171  |
| Industrial | Workshop        | 1 770 000  | 80     | WILLOW ROAD     | 2       | 134192  | 654951  | 32171  |
| Industrial | Workshop        | 1 770 000  | 80     | WILLOW ROAD     | 3       | 134193  | 654951  | 32171  |
| Industrial | Workshop        | 1 770 000  | 80     | WILLOW ROAD     | 4       | 134194  | 654951  | 32171  |
| Industrial | Workshop        | 2 084 000  | 80     | WILLOW ROAD     | 5       | 134195  | 654951  | 32171  |
| Industrial | Warehouse       | 6 675 000  | 82     | WILLOW ROAD     |         | 0       | 654952  | 32172  |
| Industrial | Warehouse       | 6 000 000  | 84     | WILLOW ROAD     |         | 0       | 654953  | 32173  |
| Industrial | Warehouse       | 11 579 000 | 88     | WILLOW ROAD     |         | 0       | 696627  | 34855  |
| Industrial | Warehouse       | 2 211 000  | 74A    | WILLOW ROAD     |         | 0       | 658292  | 35937  |
| Industrial | Light Indust.   | 1 884 000  | 74B    | WILLOW ROAD     |         | 0       | 658293  | 35938  |
| Industrial | Light Indust.   | 2 264 000  | 74C    | WILLOW ROAD     |         | 0       | 658294  | 35939  |
| Industrial | Heavy Indust.   | 95 551 000 | 1      | WINELANDS CLOSE |         | 0       | 951766  | 39268  |
| Industrial | Warehouse       | 9 164 000  | 2      | WINELANDS CLOSE |         | 0       | 997785  | 39827  |

| CATEGORY   | USE DESCRIPTION  | Total Val | St No. | Street          | Unit No | Sect ID | LIS Key | ERF No |
|------------|------------------|-----------|--------|-----------------|---------|---------|---------|--------|
| Industrial | Storeroom        | 3 764 000 | 3      | WINELANDS CLOSE | 1       | 162945  | 805947  | 39267  |
| Industrial | Penthouse        | 2 300 000 | 3      | WINELANDS CLOSE | 2       | 162946  | 805947  | 39267  |
| Industrial | Place of worship | 2 541 000 | 3      | WINELANDS CLOSE | 3       | 162947  | 805947  | 39267  |
| Industrial | Warehouse        | 3 333 000 | 3      | WINELANDS CLOSE | 4       | 162948  | 805947  | 39267  |
| Industrial | Warehouse        | 5 214 000 | 3      | WINELANDS CLOSE | 5       | 162949  | 805947  | 39267  |
| Industrial | Workshop         | 4 972 000 | 3      | WINELANDS CLOSE | 7       | 162950  | 805947  | 39267  |
| Industrial | Factory          | 2 256 000 | 4      | WINELANDS CLOSE | 1       | 180832  | 805948  | 38774  |
| Industrial | Factory          | 2 136 000 | 4      | WINELANDS CLOSE | 2       | 180833  | 805948  | 38774  |
| Industrial | Factory          | 1 984 000 | 4      | WINELANDS CLOSE | 3       | 180834  | 805948  | 38774  |
| Industrial | Factory          | 1 880 000 | 4      | WINELANDS CLOSE | 4       | 180835  | 805948  | 38774  |
| Industrial | Factory          | 2 848 000 | 4      | WINELANDS CLOSE | 5       | 180836  | 805948  | 38774  |
| Industrial | Office           | 2 070 000 | 4      | WINELANDS CLOSE | 6       | 188329  | 805948  | 38774  |
| Industrial | Factory          | 1 976 000 | 4      | WINELANDS CLOSE | 7       | 180837  | 805948  | 38774  |
| Industrial | Factory          | 2 672 000 | 4      | WINELANDS CLOSE | 8       | 180838  | 805948  | 38774  |
| Industrial | Factory          | 3 864 000 | 4      | WINELANDS CLOSE | 9       | 180839  | 805948  | 38774  |
| Industrial | Factory          | 2 232 000 | 4      | WINELANDS CLOSE | 10      | 180840  | 805948  | 38774  |
| Industrial | Factory          | 1 976 000 | 4      | WINELANDS CLOSE | 11      | 180841  | 805948  | 38774  |
| Industrial | Factory          | 1 784 000 | 4      | WINELANDS CLOSE | 12      | 180842  | 805948  | 38774  |
| Industrial | Factory          | 1 789 000 | 6      | WINELANDS CLOSE | 1       | 184643  | 978913  | 39611  |
| Industrial | Factory          | 1 856 000 | 6      | WINELANDS CLOSE | 2       | 184644  | 978913  | 39611  |
| Industrial | Factory          | 2 196 000 | 6      | WINELANDS CLOSE | 3       | 184645  | 978913  | 39611  |
| Industrial | Factory          | 2 196 000 | 6      | WINELANDS CLOSE | 4       | 184646  | 978913  | 39611  |
| Industrial | Factory          | 2 389 000 | 6      | WINELANDS CLOSE | 5       | 184647  | 978913  | 39611  |
| Industrial | Factory          | 4 156 000 | 6      | WINELANDS CLOSE | 6       | 184648  | 978913  | 39611  |
| Industrial | Factory          | 1 856 000 | 6      | WINELANDS CLOSE | 8       | 184649  | 978913  | 39611  |
| Industrial | Factory          | 2 196 000 | 6      | WINELANDS CLOSE | 9       | 184650  | 978913  | 39611  |
| Industrial | Factory          | 1 856 000 | 6      | WINELANDS CLOSE | 10      | 184651  | 978913  | 39611  |
| Industrial | Factory          | 1 856 000 | 6      | WINELANDS CLOSE | 11      | 184652  | 978913  | 39611  |
| Industrial | Factory          | 2 196 000 | 6      | WINELANDS CLOSE | 12      | 184653  | 978913  | 39611  |

| CATEGORY   | USE DESCRIPTION | Total Val | St No. | Street          | Unit No | Sect ID | LIS Key | ERF No |
|------------|-----------------|-----------|--------|-----------------|---------|---------|---------|--------|
| Industrial | Factory         | 2 723 000 | 6      | WINELANDS CLOSE | 13      | 184654  | 978913  | 39611  |
| Industrial | Factory         | 1 869 000 | 6      | WINELANDS CLOSE | 14      | 184655  | 978913  | 39611  |
| Industrial | Factory         | 2 556 000 | 6      | WINELANDS CLOSE | 15      | 184656  | 978913  | 39611  |
| Industrial | Factory         | 2 176 000 | 6      | WINELANDS CLOSE | 16      | 184657  | 978913  | 39611  |
| Industrial | Factory         | 9 279 000 | 6      | WINELANDS CLOSE | 17      | 184658  | 978913  | 39611  |
| Industrial | Warehouse       | 2 912 000 | 6      | WINELANDS CLOSE | 18      | 191204  | 978913  | 39611  |
| Industrial | Other           | -         | 6      | WINELANDS CLOSE | 19      | 195913  | 978913  | 39611  |
| Industrial | Warehouse       | 1 664 000 | 6      | WINELANDS CLOSE | 20      | 191205  | 978913  | 39611  |
| Industrial | Warehouse       | 2 242 000 | 6      | WINELANDS CLOSE | 21      | 7502850 | 978913  | 39611  |
| Industrial | Warehouse       | 2 236 000 | 6      | WINELANDS CLOSE | 22      | 7502851 | 978913  | 39611  |
| Industrial | Warehouse       | 2 178 000 | 6      | WINELANDS CLOSE | 23      | 7502852 | 978913  | 39611  |
| Industrial | Warehouse       | 1 189 000 | 6      | WINELANDS CLOSE | 24      | 7502853 | 978913  | 39611  |
| Industrial | Warehouse       | 1 619 000 | 6      | WINELANDS CLOSE | 25      | 7502854 | 978913  | 39611  |
| Industrial | Warehouse       | 1 619 000 | 6      | WINELANDS CLOSE | 26      | 7502855 | 978913  | 39611  |